SCHEDULE H (Form 990)

Department of the Treasury

Part I

Hospitals

Complete if the organization answered "Yes" on Form 990, Part IV, question 20a.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public

Inspection

Internal Revenue Service

Name of the organization

COMMUNITY HOWARD REGIONAL HEALTH, INC.

Financial Assistance and Certain Other Community Benefits at Cost

Employer identification number 35-1865344

Yes No Х 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a If "Yes," was it a written policy?

If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year: X 1b $\lfloor X
floor$ Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: 3a Х X 200% 150% Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: Х 3b 250% X 300% 350% 400% c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the Х X 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a **b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? Х 5b c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted X care to a patient who was eligible for free or discounted care? X 6a Did the organization prepare a community benefit report during the tax year? 6a **b** If "Yes," did the organization make it available to the public? Х 6b Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost (c) Total community (a) Number of (b) Persons (d) Direct offsetting (e) Net community benefit expense (f) Percent of total Financial Assistance and penefit expense programs (optional) (optional) expense **Means-Tested Government Programs** a Financial Assistance at cost (from 533,848 .29% 2,109 533,848. Worksheet 1) **b** Medicaid (from Worksheet 3, 28,88837766694.27866966. 9899728 5.37% column a) c Costs of other means-tested government programs (from Worksheet 3, column b) d Total. Financial Assistance and 30,99738300542.27866966.10433576. 5.66% Means-Tested Government Programs Other Benefits e Community health improvement services and community benefit operations 16 2326857. 40,000. 2286857. 1.24% (from Worksheet 4) f Health professions education 1 159. 159. .00% (from Worksheet 5) g Subsidized health services

232091 11-18-22 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

1

21

21

Schedule H (Form 990) 2022

.24%

.06%

1.54%

7.20%

433,998.

95,528.

2816542.

164

33,

759,598.

95,528.

3182142.

k Total. Add lines 7d and 7j

(from Worksheet 6)
h Research (from Worksheet 7)
i Cash and in-kind contributions
for community benefit (from

Worksheet 8)

j Total. Other Benefits

325,600.

365,600.

16141482684.28232566.13250118.

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Community Building Activities. Complete this table if the organization conducted any community building activities during the Part II tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves (a) Number of (b) Persons (c) Total (d) Direct (f) Percent of community activities or programs offsetting revenue total expense (optional) building expense building expense Physical improvements and housing Economic development 28,712. 28,712. 1 .02% Community support 3 **Environmental improvements** Leadership development and training for community members Coalition building 6 Community health improvement 325,724. 325,724. .19% 1 Workforce development 8 9 Other 2 354,436 354,436 .21% 10 Total Part III Bad Debt, Medicare, & Collection Practices Yes No Section A. Bad Debt Expense Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Х Statement No. 15? Enter the amount of the organization's bad debt expense. Explain in Part VI the 746,915. methodology used by the organization to estimate this amount Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, 656,464. for including this portion of bad debt as community benefit Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements. Section B. Medicare 30,574,369 Enter total revenue received from Medicare (including DSH and IME) 35,208,272. 6 6 Enter Medicare allowable costs of care relating to payments on line 5 -4,633,903. Subtract line 6 from line 5. This is the surplus (or shortfall) 7 Describe in Part VI the extent to which any shortfall reported on line 7 should be treated as community benefit. 8 Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: Cost accounting system X Cost to charge ratio Section C. Collection Practices 9a Did the organization have a written debt collection policy during the tax year? Х 9a If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians - see instructions) (c) Organization's (e) Physicians' (a) Name of entity (b) Description of primary (d) Officers, directors, trustees, or activity of entity profit % or stock profit % or key employees' ownership % stock profit % or stock ownership % ownership % HOWARD COMMUNITY SURGERY 47.94% 33.26% SURGERY CENTER

Part V Facility Information										
Section A. Hospital Facilities					tal					
(list in order of size, from largest to smallest - see instructions)		lical	_		spit					
How many hospital facilities did the organization operate	ital	enrg	pita	ital	ho	4				
during the tax year?	dsc	8	SOL	dso	ess	acili	S			
Name, address, primary website address, and state license number	l icensed hospital	Gen. medical & surgical	Children's hospital	Feaching hospital	Critical access hospital	Research facility	ER-24 hours	_		Facility
(and if a group return, the name and EIN of the subordinate hospital	Se	mec	le	ji	ale	arc	4 h	ER-other		reporting
organization that operates the hospital facility):	cer	en.	hilo	eac	ritic	ese	R-2	Рò	Other (describe)	group
1 COMMUNITY HOWARD REGIONAL HEALTH	+=	Ō	С	Ĕ	c	~	▥	┈	Other (describe)	
3500 S. LAFOUNTAIN STREET										
KOKOMO, IN 46902										
WWW.ECOMMUNITY.COM										
22-005007-1		7.7					37			
22-005007-1	<u></u>	Х					X			
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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group: $\underline{\texttt{COMMUNITY} \ \ \texttt{HOWARD} \ \ \texttt{REG}} \\ \texttt{IONAL} \ \ \texttt{HEALTH}$

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

iaci	indes in a facility reporting group (non Fart V, Section A).		Yes	No
Cor	nmunity Health Needs Assessment			
	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the			
·	current tax year or the immediately preceding tax year?	1		х
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Х
3				
	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
a	A definition of the community served by the hospital facility			
k	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs			
	of the community			
c	How data was obtained			
e	The significant health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
	groups			
ç	The process for identifying and prioritizing community health needs and services to meet the community health needs			
r	The process for consulting with persons representing the community's interests			
i	X The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA: 2021			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the			
	community, and identify the persons the hospital facility consulted	5	Х	
6a	a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Section C	6a	Х	
k	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			
	list the other organizations in Section C	6b	Х	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
a	A X Hospital facility's website (list url): SEE PART V, SECTION C			
k	Other website (list url):			
c	Made a paper copy available for public inspection without charge at the hospital facility			
c	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs			
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	Х	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 22			
	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х	
a	a If "Yes," (list url): SEE PART V, SECTION C			
k	olf "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why			
	such needs are not being addressed.			
12 a	a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			
	CHNA as required by section 501(r)(3)?	12a		X
k	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
c	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720			
	for all of its hospital facilities? \$			

232094 11-18-22 Schedule H (Form 990) 2022

		COMMUNITY HOWARD REGIONAL			
			5-186534	. 4 P	age 5
		Facility Information (continued)			
Fina	ncial A	ssistance Policy (FAP)			
Nam	e of ho	ospital facility or letter of facility reporting group: ${ t COMMUNITY \; HOWARD \; REGIONAL \; HEAL}$	TH	1	T
				Yes	No
		e hospital facility have in place during the tax year a written financial assistance policy that:			
13		ned eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	X	_
		," indicate the eligibility criteria explained in the FAP:			
а	X	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of	1		
		and FPG family income limit for eligibility for discounted care of %			
b		Income level other than FPG (describe in Section C)			
С.	Ţ	Asset level			
d		3 ,			
e	X	Insurance status			
f	X	Underinsurance status			
g	X	Residency			
h		Other (describe in Section C)	44	v	
		ned the basis for calculating amounts charged to patients?		X	\vdash
15	-	ned the method for applying for financial assistance?	15	<u>^</u>	
		" indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
_		ned the method for applying for financial assistance (check all that apply):			
a	X	Described the information the hospital facility may require an individual to provide as part of his or her application.	n		
b	Λ				
_	v	or her application			
С	Λ	Provided the contact information of hospital facility staff who can provide an individual with information			
		about the FAP and FAP application process			
d		Provided the contact information of nonprofit organizations or government agencies that may be sources			
_		of assistance with FAP applications			
e 16	\\\\.	Other (describe in Section C)	16	Х	
16		idely publicized within the community served by the hospital facility?		- 22	
а		" indicate how the hospital facility publicized the policy (check all that apply): The FAP was widely available on a website (list url): SEE PART V, SECTION C			
a b		The FAP application form was widely available on a website (list url): SEE PART V, SECTION C			
C	X	A plain language summary of the FAP was widely available on a website (list url): SEE PART V, SECTION C			
d		The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e		The FAP application form was available upon request and without charge (in public locations in the hospital			
٠		facility and by mail)			
f	X	A plain language summary of the FAP was available upon request and without charge (in public locations in			
'		the hospital facility and by mail)			
ď	X	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAI	p		
g		by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public			

Schedule H (Form 990) 2022

displays or other measures reasonably calculated to attract patients' attention

spoken by Limited English Proficiency (LEP) populations

Other (describe in Section C)

X Notified members of the community who are most likely to require financial assistance about availability of the FAP X The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

Pa	rt V Facility Information (continued)			
Billi	g and Collections			
Nan	e of hospital facility or letter of facility reporting group: COMMUNITY HOWARD REGIONAL HEALTH			
	·		Yes	No
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	nonpayment?	17	X	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the			
	tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
c	Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a			
	previous bill for care covered under the hospital facility's FAP			
d	Actions that require a legal or judicial process			
е	Other similar actions (describe in Section C)			
f	X None of these actions or other similar actions were permitted			
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making			
	reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		_X_
	If "Yes," check all actions in which the hospital facility or a third party engaged:			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
C	Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a			
	previous bill for care covered under the hospital facility's FAP			
C	Actions that require a legal or judicial process			
е	Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or			
	not checked) in line 19 (check all that apply):			
а	Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the			
	FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
b	Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section	1 C)		
C	X Processed incomplete and complete FAP applications (if not, describe in Section C)			
C	Made presumptive eligibility determinations (if not, describe in Section C)			
е	Other (describe in Section C)			
f	None of these efforts were made			
	ry Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care			
	that required the hospital facility to provide, without discrimination, care for emergency medical conditions to		37	
	individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	X	
	If "No," indicate why:			
a	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
	Other (describe in Section C)			

Pa	Part V Facility Information (continued)				
Cha	Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)				
Nan	lame of hospital facility or letter of facility reporting group: COMMUNITY HOWARD REGIO	NAL HEALTH			
				Yes	No
22	22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged individuals for emergency or other medically necessary care:	ed to FAP-eligible			
а	a The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service 12-month period	during a prior			
b	b X The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service health insurers that pay claims to the hospital facility during a prior 12-month period	and all private			
c	The hospital facility used a look-back method based on claims allowed by Medicaid, either alone o				
	with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility d 12-month period	uring a prior			
d	d The hospital facility used a prospective Medicare or Medicaid method				
23	23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility	provided			
	emergency or other medically necessary services more than the amounts generally billed to individuals who	had			
	insurance covering such care?		23		X
	If "Yes," explain in Section C.				
24	24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross service provided to that individual?	charge for any	24		х
	If "Yes," explain in Section C.		24		

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PART V, SECTION A:

PART V, SECTION B, LINE 7A:

HTTPS://WWW.ECOMMUNITY.COM/COMMUNITY-BENEFIT/ARCHIVED-REPORTS

PART V, SECTION B, LINE 10A:

HTTPS://WWW.ECOMMUNITY.COM/COMMUNITY-BENEFIT/ARCHIVED-REPORTS

COMMUNITY HOWARD REGIONAL HEALTH:

PART V, SECTION B, LINE 5: IN 2021, COMMUNITY HOWARD REGIONAL HEALTH

CONDUCTED A CHNA TO UNDERSTAND THE GREATEST HEALTH NEEDS IN THE

COMMUNITIES SERVED. THE HOSPITAL TOOK INTO ACCOUNT INPUT FROM PERSONS WHO

REPRESENT THE BROADER NEEDS OF THE COMMUNITY SERVED BY THE HOSPITAL

FACILITY, INCLUDING THOSE WITH SPECIAL KNOWLEDGE OF OR EXPERTISE IN PUBLIC

HEALTH. THE CHNA ALSO INCLUDED ORGANIZATIONS OTHER THAN HOSPITALS.

COMMUNITY HEALTH NEEDS WERE IDENTIFIED BY COLLECTING AND ANALYZING DATA

FROM MULTIPLE SOURCES. STATISTICS FOR NUMEROUS COMMUNITY HEALTH STATUS,

HEALTH CARE ACCESS, AND RELATED INDICATORS WERE ANALYZED, INCLUDING DATA

PROVIDED BY LOCAL, STATE, AND FEDERAL GOVERNMENT AGENCIES, LOCAL COMMUNITY

SERVICE ORGANIZATIONS, AND COMMUNITY HEALTH NETWORK. COMPARISONS TO

BENCHMARKS WERE MADE WHERE POSSIBLE. FINDINGS FROM RECENT ASSESSMENTS OF

THE COMMUNITY'S HEALTH NEEDS CONDUCTED BY OTHER ORGANIZATIONS (E.G., LOCAL

HEALTH DEPARTMENTS) WERE REVIEWED AS WELL.

INPUT FROM PERSONS REPRESENTING THE BROAD INTERESTS OF THE COMMUNITY WAS

CONSIDERED THROUGH KEY INFORMANT INTERVIEWS AND COMMUNITY MEETINGS.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

STAKEHOLDERS INCLUDED: INDIVIDUALS WITH SPECIAL KNOWLEDGE OF OR EXPERTISE

IN PUBLIC HEALTH; LOCAL PUBLIC HEALTH DEPARTMENTS; HOSPITAL STAFF AND

PROVIDERS; REPRESENTATIVES OF SOCIAL SERVICE ORGANIZATIONS;

REPRESENTATIVES OF FAITH-BASED ORGANIZATIONS; REPRESENTATIVES OF LOCAL

UNIVERSITIES AND SCHOOLS; AND LEADERS, REPRESENTATIVES, AND MEMBERS OF

MEDICALLY UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS. VIRTUAL

COMMUNITY INPUT SESSIONS WERE HELD BETWEEN MAY AND JULY OF 2021.

INVITATIONS AND PRESENTATIONS FOR THESE VIRTUAL SESSIONS WERE ORGANIZED BY

COUNTY TO ENSURE WE COULD HEAR FROM THOUGHT-LEADERS SERVING IN THE

SPECIFIC COMMUNITY. FOR A COMPLETE LIST OF PARTICIPANTS, PLEASE SEE THE

ATTACHED COMMUNITY BENEFIT REPORT.

COMMUNITY HOWARD REGIONAL HEALTH:

PART V, SECTION B, LINE 6A: THE CHNA FOR COMMUNITY HOWARD REGIONAL HEALTH
WAS A COLLABORATIVE EFFORT WITH ALL HOSPITALS WITHIN COMMUNITY HEALTH
NETWORK (CHNW) - COMMUNITY HOSPITAL EAST, COMMUNITY HOSPITAL NORTH,
COMMUNITY HOSPITAL SOUTH AND COMMUNITY HOSPITAL ANDERSON. IN ADDITION TO
THE NETWORK HOSPITALS, COMMUNITY HOWARD REGIONAL HEALTH ALSO COLLABORATED
WITH OTHER INDIANA HEALTH SYSTEMS TO COLLECT PRIMARY DATA THROUGH ONLINE
COMMUNITY MEETINGS AND KEY STAKEHOLDER INTERVIEWS. THESE HEALTH SYSTEMS
INCLUDE ASCENSION ST. VINCENT'S INDIANA, IU HEALTH, AND RIVERVIEW HEALTH.

COMMUNITY HOWARD REGIONAL HEALTH:

PART V, SECTION B, LINE 6B: COMMUNITY HOWARD REGIONAL HEALTH WORKED WITH

VERITE HEALTHCARE CONSULTING, LLC (VERITE) TO COMPLETE THE CHNA.

Part V | Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PART V, SECTION B, LINE 11: COMMUNITY HEALTH NEEDS WERE DETERMINED TO BE

"SIGNIFICANT" IF THEY WERE IDENTIFIED AS PROBLEMATIC IN AT LEAST TWO OF

THE FOLLOWING THREE DATA SOURCES: (1) THE MOST RECENTLY AVAILABLE

SECONDARY DATA REGARDING THE COMMUNITY'S HEALTH, (2) RECENT ASSESSMENTS

DEVELOPED BY THE STATE AND LOCAL ORGANIZATIONS, AND (3) INPUT FROM

COMMUNITY STAKEHOLDERS WHO PARTICIPATED IN THE COMMUNITY MEETING, KEY

INFORMANT INTERVIEW PROCESS, AND STAFF SURVEYS.

THE IMPLEMENTATION STRATEGIES WERE DRAFTED FOR EACH REGION AND DESCRIBE

HOW THE HOSPITALS PLAN TO ADDRESS THE SIGNIFICANT COMMUNITY HEALTH NEEDS

IDENTIFIED. THE HOSPITALS REVIEWED THE CHNA FINDINGS AND APPLIED THE

FOLLOWING CRITERIA TO DETERMINE THE MOST APPROPRIATE NEEDS FOR THE REGIONS

TO ADDRESS:

- 1. THE EXTENT TO WHICH THE HOSPITAL HAS RESOURCES AND COMPETENCIES TO ADDRESS THE NEED.
- 2. THE IMPACT THAT THE HOSPITAL COULD HAVE ON THE NEED (I.E. THE NUMBER OF LIVES THE HOSPITAL CAN IMPACT)
- 3. THE FREQUENCY WITH WHICH STAKEHOLDERS IDENTIFIED THE NEEDS AS A SIGNIFICANT PRIORITY
- 4. THE EXTENT OF COMMUNITY SUPPORT FOR THE HOSPITAL TO ADDRESS THE ISSUE
 AND POTENTIAL FOR PARTNERSHIPS TO ADDRESS THE ISSUE

COMMUNITY HOWARD REGIONAL HEALTH WILL ADDRESS THE FOLLOWING SIGNIFICANT
HEALTH NEEDS IDENTIFIED IN THE 2021 CHNA, THESE INCLUDE: MENTAL

HEALTH/SUBSTANCE USE, CHRONIC DISEASE, SOCIAL DETERMINANTS OF HEALTH

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

(SDOH), COVID-19 AND MATERNAL/INFANT HEALTH.

TOBACCO USE WILL NOT BE ADDRESSED BY CHRH IN THE IMPLEMENTATION PLAN. CHRH
STAFF ARE ACTIVELY INVOLVED IN TOBACCO PREVENTION AND CESSATION ACTIVITIES

IN PARTNERSHIP WITH THE HOWARD COUNTY TOBACCO FREE COALITION. THIS

COALITION HAS BEEN A LEADER IN THE COMMUNITY IN ADDRESSING TOBACCO USE.

CHRH WILL CONTINUE TO SUPPORT THE WORK OF THE COALITION TO REDUCE TOBACCO
USE ACROSS HOWARD COUNTY.

COMMUNITY HOWARD REGIONAL HEALTH:

PART V, SECTION B, LINE 11: COMMUNITY HOWARD REGIONAL HEALTH IS

ADDRESSING THE NEEDS IDENTIFIED IN THE FOLLOWING WAYS:

MENTAL HEALTH/SUBSTANCE USE

COMMUNITY HEALTH NETWORK OPIOID STEWARDSHIP PROGRAM: CHNW HAS DEDICATED
RESOURCES TO THE PREVENTION OF OPIOID USE DISORDER AND OVERDOSE DEATHS.

THE OPIOID STEWARDSHIP PROGRAM INCLUDES SAFE OPIOID PRESCRIBING TRAINING

FOR PRIMARY CARE AND SPECIALTY CARE PRACTITIONERS. BY PARTNERING WITH

BOSTON UNIVERSITY SCHOOL OF MEDICINE, A LONGSTANDING LEADER IN EDUCATIONAL

EXCELLENCE, WE BROUGHT AWARD WINNING CURRICULUM TO COMMUNITY HEALTH

NETWORK TO EDUCATE OUR PRACTITIONERS HOW TO SAFELY AND EFFECTIVELY MANAGE

PATIENTS ACUTE AND/OR CHRONIC PAIN INCLUDING SAFE OPIOID PRESCRIBING

MEASURES WHEN OPIOIDS ARE MEDICALLY NECESSARY.

NARCAN PROGRAM: CHNW IS DEDICATED TO THE PREVENTION OF OVERDOSE DEATHS

THROUGH OUR NARCAN PROGRAM. NARCAN IS THE DRUG THAT CAN REVERSE THE

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Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

EFFECTS OF OPIOIDS SUCH AS HEROIN, METHADONE AND OXYCODONE. OUR PROGRAM
PROVIDES A NARCAN KIT TO PATIENTS AND THEIR FAMILIES WHO ARE AT RISK FOR
AN OPIOID OVERDOSE WHEN THEY HAVE BEEN DISCHARGED FROM AN EMERGENCY
DEPARTMENT OR THE BEHAVIORAL HEALTH PAVILION. THROUGH PARTNERSHIPS WITH
COMMUNITY NONPROFIT ORGANIZATIONS SUCH AS OVERDOSE LIFELINE AND THE BEECH
GROVE COMPREHENSIVE DRUG FREE COALITION WE PROVIDED OPIOID OVERDOSE
AWARENESS TRAINING AND FREE NARCAN KITS TO THE COMMUNITIES WE SERVE. IN
2022, 719 NARCAN KITS WERE DISTRIBUTED.

SCHOOL-BASED BEHAVIORAL CARE SERVICES: CHNW'S SCHOOL-BASED CARE SERVICES PROVIDES COORDINATED, MULTI-SERVICE 'ON THE SPOT' CARE DIRECTLY IN SCHOOLS TO STUDENTS IN NEED BY WAY OF AN EMBEDDED COORDINATED TEAM OF SCHOOL NURSES, SCHOOL BEHAVIORAL HEALTH PROFESSIONALS, SCHOOL SPORTS MEDICINE & ATHLETIC TRAINING PROFESSIONALS, AND VIRTUAL CARE PROVIDERS. THE PROGRAM ALSO AIMS TO HELP KEEP SCHOOL TEACHERS, STAFF, EMPLOYEES, AND ADMINISTRATORS HEALTHY AND AVAILABLE TO SUPPORT KIDS IN SCHOOLS BY WAY OF ONSITE HEALTH & WELLNESS CLINICS AND EAP SERVICES FOR SCHOOL EMPLOYEES AND CHNW PROVIDES OVER 170 BEHAVIORAL STAFF EMPLOYEES TO THEIR DEPENDENTS. 143 SCHOOLS THROUGHOUT CENTRAL INDIANA. THESE ON-SITE BEHAVIORAL HEALTH SPECIALISTS PROVIDE SERVICES SUCH AS, COUNSELING, LIFE-SKILLS TRAINING, CRISIS RESPONSE, TRAUMA AND DEPRESSION SCREENINGS, STAFF EDUCATION AND TRAINING, TESTING, FAMILY SERVICES AND MORE. CHNW SCHOOL-BASED BEHAVIORAL HEALTH CAREGIVERS HAD 247,283 ENCOUNTERS WITH STUDENTS, FAMILIES AND STAFF.

CHRONIC DISEASE

DIABETES EDUCATION CLASSES: CHNW PROVIDES FREE VIRTUAL DIABETES EDUCATION

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

AND SUPPORT COURSES FOR PATIENTS AND COMMUNITY MEMBERS. EACH COURSE

CONSISTS OF TWO CLASSES. COURSES ARE HELD AT VARIOUS TIMES THROUGHOUT THE

MONTH TO ENSURE ACCESS FOR ALL WHO ARE INTERESTED. IN 2022, 36 MULTI

CLASS SESSIONS WERE HELD.

FAITH HEALTH INITIATIVE PROGRAM: TRAINS AND SUPPORTS A NETWORK OF FAITH

COMMUNITY NURSES (FCNS) WHO CAN CREATE SUSTAINABLE ENGAGED HEALTH

MINISTRIES AND ACTIVITIES IN THEIR RESPECTIVE FAITH COMMUNITIES. THESE

FCNS PROVIDE CHRONIC DISEASE MANAGEMENT SUPPORT, MENTAL HEALTH SUPPORT

THROUGH HEALTH MINISTRIES WITHIN THEIR FAITH COMMUNITIES.

COMMUNITY CAREMOBILE: THE HOWARD REGION'S COMMUNITY CAREMOBILE OUTREACH
SERVICE BRINGS CARE AND ASSISTANCE TO THE PLACES THEY ARE NEEDED MOST

YEAR-ROUND - EVERYTHING FROM SCREENINGS AND FREE FLU SHOTS TO A COOL AND
COMFORTABLE PLACE FOR BREASTFEEDING MOMS TO CARE FOR THEIR INFANTS DURING
A HOT SUMMER FAIR. IN 2022, COMMUNITY HOWARD UTILIZED THE CAREMOBILE TO
OFFER MOBILE COVID-19 VACCINATION CLINICS AND ALSO PARTNERED WITH THE
HOWARD COUNTY DEPARTMENT OF HEALTH TO HELP DELIVER MOBILE COVID-19 TESTING
TO UNDERSERVED AREAS. THE CAREMOBILE WAS USED TO OFFER MORE THAN 500 BLOOD
PRESSURE SCREENINGS AT EVENTS ACROSS KOKOMO AND THE HOSPITAL PARTNERED
WITH THE MINORITY HEALTH ALLIANCE TO UTILIZE THE CAREMOBILE TO PERFORM
PHYSICAL BREAST EXAMS. IN ADDITION, HOSPITAL STAFF ALSO OFFERED GENERAL
HEALTH INFORMATION TO THOUSANDS OF ATTENDEES AT EVENTS ACROSS HOWARD
COUNTY, INCLUDING THE WEEK-LONG COUNTY FAIR.

SOCIAL DETERMINANTS OF HEALTH (SDOH)

WELLFUND: THE WELLFUND EXISTS TO HELP PATIENTS NAVIGATE HEALTHCARE

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

COVERAGE OPTIONS, INCLUDING INITIAL ENROLLMENT AND ONGOING MAINTENANCE OF

COVERAGE. PATIENTS HAVE DIRECT ACCESS TO WELLFUND PATIENT ADVOCATES DURING

PRE-SERVICE, ADMISSION AND POST-DISCHARGE FOR QUESTIONS AND DETERMINING

WHICH PLAN BEST MEETS THEIR NEEDS. IN 2022, WELLFUND PATIENT ADVOCATES

ASSISTED OVER 29,512 INDIVIDUALS WITH ENROLLMENT ASSISTANCE. THE WELLFUND

PATIENT ADVOCATES ARE AVAILABLE TO MEET WITH PATIENTS IN PERSON OR OVER

THE PHONE TO HELP WITH ENROLLMENT.

SDOH SCREENING: A NETWORK-WIDE SDOH SCREENING PROGRAM WAS ROLLED OUT IN

Q1 OF 2021. UTILIZING THE EPIC SDOH SCREENING TOOL, PATIENTS ADMITTED TO

CHNW HOSPITALS, OB PATIENTS AND PRIMARY CARE PATIENTS ARE PROVIDED A

COMPREHENSIVE SDOH SCREENING TO IDENTIFY ANY NEEDS THAT COULD IMPACT THE

OVERALL HEALTH AND WELL-BEING OF THE PATIENT. CAREGIVERS ARE TRAINED ON

HOW TO PROVIDE REFERRAL RESOURCES TO ASSIST THE PATIENT IN ADDRESSING

THEIR IDENTIFIED NEED. PATIENTS NEEDING ADDITIONAL FOLLOW-UP ARE REFERRED

FOR ADDITIONAL ASSISTANCE BY A CASE MANAGER OR HEALTH ADVOCATE. IN 2022,

104,472 PATIENTS WERE SCREENED.

SCHOOL-BASED CLINICAL CARE: CHNW'S SCHOOL-BASED PROGRAMS COVER A WIDE

RANGE OF NEEDS FOR YOUTH ACROSS CENTRAL INDIANA AND PLAY A CRITICAL ROLE

IN KEEPING CHILDREN HEALTHY IN THE CLASSROOM SO THEY CAN LEARN. ONSITE

NURSES ADDRESS STUDENTS' NEEDS IN THE SCHOOL AND AFTER-SCHOOL SETTING,

HELPING TO ENSURE CONSISTENCY IN CARE AND LESS TIME AWAY FROM THE

CLASSROOM. THESE NURSING SERVICES ARE PRIMARILY OFFERED FREE OF CHARGE TO

SCHOOLS THANKS TO CHNW'S ONGOING COMMITMENT TO ENHANCING HEALTH FOR FUTURE

GENERATIONS. NURSES ASSESS HEALTH CONDITIONS, DERIVE NURSING DIAGNOSES,

EXECUTE A NURSING REGIMEN, ADVOCATE FOR HEALTH, EXECUTE A MEDICAL REGIMEN

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

DELEGATED BY A PHYSICIAN, TEACH, ADMINISTER AND EVALUATE CARE FOR STUDENTS

EVERY DAY. IN ADDITION, FOR STUDENTS FACING CHRONIC HEALTH CONDITIONS AND

ONGOING HEALTH NEEDS, MEDICATIONS PRESCRIBED BY PHYSICIANS ARE

ADMINISTERED BY CHNW'S SCHOOL-BASED NURSING STAFF. SERVICES ALSO INCLUDE

PHYSICALS, IMMUNIZATIONS, HEALTH COACHING INCLUDING BLOOD PRESSURE AND

CHOLESTEROL SCREENING AND A VARIETY OF ADDITIONAL SERVICES HELPING

TEACHERS AND FACULTY ADDRESSING EVERYTHING FROM ALLERGIES TO ANXIETY AND

BULLYING.

MATERNAL/INFANT HEALTH

NURSE-FAMILY PARTNERSHIP (NFP): GOODWILL OF CENTRAL & SOUTHERN INDIANA

IMPLEMENTED THE NURSE-FAMILY PARTNERSHIP (NFP), A NURSE HOME-VISITING

PROGRAM SERVING LOW-INCOME MOTHERS AND BABIES.

MILK FOR HEALTHY BABIES - THE MILK BANK: FOUR COMMUNITY HOSPITALS ARE

HOME TO AN INDIANA MOTHERS' MILK BANK MILK DEPOT. BREAST MILK DONORS CAN

DROP OFF THEIR MILK AT THESE LOCATIONS. WHEN A MOTHER'S OWN MILK IS NOT

AVAILABLE, PASTEURIZED DONOR HUMAN MILK IS DISPERSED BY PRESCRIPTION OR

HOSPITAL ORDER PRIMARILY TO PREMATURE INFANTS IN HOSPITAL NEONATAL

INTENSIVE CARE UNITS. COMMUNITY HOSPITAL NORTH, COMMUNITY HOSPITAL SOUTH,

COMMUNITY HOWARD REGIONAL HEALTH AND COMMUNITY HOSPITAL ANDERSON

PARTICIPATE IN THE MILK BANK PROGRAM. BREAST MILK DONORS CAN DROP OFF

THEIR MILK AT THESE LOCATIONS.

FACILITY 1, COMMUNITY HOWARD REGIONAL HEALTH - PART V, LINE 16A

ECOMMUNITY.COM/FINANCIAL-ASSISTANCE-POLICY

Part V Facility Information (continued)
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.
FACILITY 1, COMMUNITY HOWARD REGIONAL HEALTH - PART V, LINE 16B
ECOMMUNITY.COM/FINANCIAL-ASSISTANCE-POLICY
FACILITY 1, COMMUNITY HOWARD REGIONAL HEALTH - PART V, LINE 16C
ECOMMUNITY.COM/FINANCIAL-ASSISTANCE-POLICY

Schedule H (Form 990) 2022 HEALTH, INC. 35-1865344 Page 9 Part V Facility Information (continued) Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest) How many non-hospital health care facilities did the organization operate during the tax year? Name and address Type of facility (describe) COMMUNITY COUNSELING CENTER 205 N. JACKSON FRANKFORT, IN 46041 HEALTH CARE 2 FRANCES HOUSE 3322 FRANCES LANE KOKOMO, IN 46901 HEALTH CARE 3 ASSERTIVE COMMUNITY TREATMENT 416 PILLARS PLACE KOKOMO, IN 46902 HEALTH CARE

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8, and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (for example, open medical staff, community board, use of surplus funds, etc.).
- **6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3C:
OTHER INCOME BASED CRITERIA FOR FREE OR DISCOUNTED CARE
CHRH ALSO CONSIDERS THE PATIENT'S MEDICAL INDIGENCY, INSURANCE STATUS,
UNDERINSURANCE STATUS, AND RESIDENCY WHEN CONSIDERING THE PATIENT FOR
FINANCIAL ASSISTANCE.
PART I, LINE 6A:
RELATED ORGANIZATION INFORMATION
A COMMUNITY BENEFIT REPORT IS COMPLETED FOR THE COMMUNITY HEALTH NETWORK
INCLUDING COMMUNITY HOWARD REGIONAL HEALTH AND OTHER TAX-EXEMPT AFFILIATES
OF THE NETWORK.
PART I, LINE 7:
COSTING METHODOLOGY EXPLANATION
A COST TO CHARGE RATIO WAS UTILIZED TO DETERMINE COSTS FOR LINES A THROUGH

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IN THE TABLE. THE COST TO CHARGE RATIO WAS DERIVED FROM WORKSHEET 2.

LINES E THROUGH I OF THE TABLE ARE BASED ON ACTUAL INCURRED EXPENSES.

PART II - COMMUNITY BUILDING ACTIVITIES:

- 1. PHYSICAL IMPROVEMENTS AND HOUSING CHRH PARTICIPATED IN THE WESTERN

 SCHOOL CORPORATION'S INCLUSIVE PLAYGROUND PROJECT WHICH HELPED BUILDING A

 NEW PLAYGROUND TO ALLOW CHILDREN WITH SPECIAL NEEDS TO PARTICIPATE ON THE

 PLAYGROUND WITH OTHER CHILDREN.
- 2. ECONOMIC DEVELOPMENT CHNW HAS CREATED AND PARTICIPATED IN VARIOUS

 ACTIVITIES TO MAKE A LASTING IMPACT ON THE COMMUNITIES THEY SUPPORT EVERY

 YEAR. THESE ACTIVITIES INCLUDE, BUT ARE NOT LIMITED TO, VOLUNTEERING WITH

 CANCER PATIENTS, READING WITH KIDS AT AFTER SCHOOL PROGRAMS AND PROVIDING

 SUPPORT FOR ENTREPRENEURS, SMALL BUSINESSES AND LARGE CORPORATIONS.
- 3. COMMUNITY SUPPORT CHNW CONTINUES TO SUPPORT OUR COMMUNITIES IN

 VARIOUS WAYS SUCH AS SUPPORTING THE LOCAL BOYS AND GIRLS CLUBS, PROVIDING

 TRAINING TO MENTAL HEALH AND PEER RESPONDERS IN CENTRAL INDIANA, AND

 LEADING A TEAM THAT PROVIDES CRISIS INTERVENTION AND PSYCHOLOGICAL FIRST

 AID.
- 4. ENVIRONMENTAL IMPROVEMENTS NOTHING TO REPORT.
- 5. LEADERSHIP DEVELOPMENT AND TRAINING FOR COMMUNITY CHNW PROVIDES

 TRAINING TO LAW ENFORCEMENT AND OTHER FIRST RESPONDERS ON A VARIETY OF

 ISSUES REGARDING MENTAL ILLNESS, SUBSTANCE ABUSE DISORDERS, SUICIDE

 PREVENTION AND COMMUNICATION SKILLS.
- 6. COALITION BUILDING THE COALITIONS THE CHNW MEMEBERS ARE A PART OF
 WORK TOWARDS MAKING THEIR COMMUNITIES SAFER AND HEALTHIER, IMPROVING THE
 QUALITY OF LIFE, EDUCATING THE YOUTH AND TRANSFORMING URBAN NEIGHBORHOODS.
- 7. COMMUNITY HEALTH IMPROVEMENT ADVOCACY CHNW MEMBERS ADVOCATE AND HELP

 CARING FOR VICTOMS OF VIOLENCE, ABUSE OR NEGLECT, ESPECIALLY SEXUAL

 ASSAULT AND INTERPERSONAL VIOLENCE. CHNW CAREGIVERS ARE ALSO A PART OF

 INDIANA'S BEHAVIORAL HEALTH AND HUMAN SERVICES LICENSING BOARD WHICH WORKS

 TO PROTECT THE CITIZENS OF INDIANA FROM UNQUALIFIED AND/OR UNETHICAL

Part VI Supplemental Information (Continuation)

PRACTITIONERS.

8. WORKFORCE DEVELOPMENT - CHNW HOSTS MANY HOURS EACH YEAR ON PROFESSIONAL DEVELOPMENT/WORKSHOPS AND CONFERENCES AND CLINCIAL EDUCATION.

FOR FURTHER DETAIL SEE THE ATTACHED IRS SCHEDULE H SUPPLEMENTAL

PART III, LINE 2:

INFORMATION REPORT

BAD DEBT EXPENSE METHODOLOGY

THE COST TO CHARGE RATIO UTILIZED FOR PURPOSES OF REPORTING BAD DEBT COSTS

WAS DERIVED FROM WORKSHEET 2 AND IS BASED ON THE ORGANIZATION'S AUDITED

FINANCIAL STATEMENTS.

ADDITIONALLY, COMMUNITY HEALTH NETWORK ADOPTED A NEW STANDARD RELATED TO
REVENUE RECOGNITION AND CODIFIED IN THE FASB ACCOUNTING STANDARDS

CODIFICATION ("ASC") AS TOPIC 606 ("ASC 606") IN FISCAL YEAR 2018. BECAUSE

OF THE ADOPTION OF THIS STANDARD FROM AN ACCOUNTING PRESENTATION

STANDPOINT, THE NETWORK NO LONGER EXPLICITLY REPORTS BAD DEBT EXPENSE ON

THE AUDITED FINANCIAL STATEMENTS. HOWEVER, THE NETWORK STILL DOES INCUR A

SIGNIFICANT AMOUNT OF ADJUSTMENTS TO PATIENT'S ACCOUNTS FOR THOSE WHO DO

NOT PAY THEIR PATIENT BALANCE WHICH RESULTS IN A SIGNIFICANT AND MATERIAL

COST TO THE NETWORK. AS SUCH THE NETWORK WILL CONTINUE TO REPORT IN LINE 2

THE AMOUNT OF ADJUSTMENTS RELATED TO ADJUSTMENTS PREVIOUSLY IDENTIFIED AS

BAD DEBT.

PART III, LINE 4:

THE AUDITED FINANCIAL STATEMENTS CONTAIN THE FOLLOWING WITHIN THE FOOTNOTES:

PATIENT ACCOUNTS RECEIVABLE AT DECEMBER 31, 2022 AND 2021, ARE REPORTED AT

THE AMOUNTS THAT REFLECTS THE CONSIDERATION WHICH THE NETWORK EXPECTS TO

BE ENTITLED IN EXCHANGE FOR PROVIDIONG PATIENT CARE, AS FURTHER DESCRIBED

IN NOTE 2.

THE COLLECTION OF OUTSTANDING RECEIVABLES FOR MEDICARE, MEDICAID, MANAGED

CARE AND COMMERCIAL INSURANCE PAYERS, AND PATIENTS IS THE NETWORK'S

PRIMARY SOURCE OF CASH AND IS CRITICAL TO THE NETWORK'S OPERATING

PERFORMANCE. THE PRIMARY COLLECTION RISKS RELATE TO UNINSURED PATIENT

ACCOUNTS AND PATIENT ACCOUNTS FOR WHICH THE PRIMARY INSURANCE CARRIER HAS

PAID THE AMOUNTS COVERED BY THE APPLICABLE AGREEMENT, BUT PATIENT

RESPONSIBILITY AMOUNTS (DEDUCTIBLES AND COINSURANCE) REMAIN OUTSTANDING.

THE NETWORK GRANTS CREDIT WITHOUT COLLATERAL TO ITS PATIENTS, MOST OF WHOM

ARE LOCAL RESIDENTS AND ARE INSURED UNDER THIRD-PARTY PAYER AGREEMENTS.

THE CONCENTRATION OF NET RECEIVABLES BY PAYER CLASS FOR BOTH PATIENTS AND

THIRD-PARTY PAYERS AT DECEMBER 31, 2022 AND 2021 IS AS FOLLOWS. NET

RECEIVABLE FOR PATIENTS INCLUDES UNINSURED BALANCES WHICH ARE THE

RESPONSIBILITY OF THE PATIENT ASSOCIATED WITH THIRD-PARTY PAYERS LISTED

BELOW:

	2022	2021	
MEDICARE	22%	23%	
MEDICAID	11%	10%	
MANAGED CARE AND COMMERCIAL INSURANCE	57%	59%	
PATIENTS	10%	8%	
	100%	100%	

CHARITY CARE

THE NETWORK MAINTAINS RECORDS TO IDENTIFY AND MONITOR THE LEVEL OF CHARITY

Part VI | Supplemental Information (Continuation)

CARE IT PROVIDES. THE NETWORK PROVIDES 100% CHARITY CARE TO PATIENTS WHOSE

INCOME LEVEL IS EQUAL TO OR BELOW 200% OF THE FEDERAL POVERTY LINE.

PATIENTS WITH INCOME LEVELS RANGING FROM 200%-300% OF THE CURRENT YEAR'S

FEDERAL POVERTY LEVEL WILL QUALIFY FOR PARTIAL ASSISTANCE DETERMINED BY A

SLIDING SCALE. THE NETWORK USES COST AS THE MEASUREMENT BASIS FOR CHARITY

CARE DISCLOSURE PURPOSES WITH THE COST BEING IDENTIFIED AS THE DIRECT AND

INDIRECT COSTS OF PROVIDING THE CHARITY CARE. CHARITY CARE AT COST WAS

\$8,058(000) AND \$7,029(000) FOR THE YEARS ENDED DECEMBER 31, 2022 AND

2021, RESPECTIVELY. CHARITY CARE COST WAS ESTIMATED ON THE APPLICATION OF

THE ASSOCIATED COST-TO-CHARGE RATIOS.

PATIENT SERVICE REVENUE

THE NETWORK'S REVENUES GENERALLY RELATE TO CONTRACTS WITH PATIENTS IN WHICH THE NETWORK'S PERFORMANCE OBLIGATIONS ARE TO PROVIDE HEALTH CARE SERVICES TO THE PATIENTS. PATIENT SERVICE REVENUE IS REPORTED AT THE AMOUNT THAT REFLECTS THE CONSIDERATION TO WHICH THE NETWORK EXPECTS TO BE ENTITLED IN EXCHANGE FOR PROVIDING PATIENT CARE. THESE AMOUNTS ARE DUE FROM PATIENTS AND THIRD-PARTY PAYERS (INCLUDING GOVERNMENT PROGRAMS AND MANAGED CARE AND COMMERCIAL INSURANCE COMPANIES) AND INCLUDE VARIABLE CONSIDERATION FOR RETROACTIVE REVENUE ADJUSTMENTS DUE TO SETTLEMENT OF AUDITS, REVIEWS, AND INVESTIGATIONS. GENERALLY, THE NETWORK BILLS THE PATIENTS AND THIRD-PARTY PAYERS SEVERAL DAYS AFTER THE SERVICES ARE PERFORMED OR THE PATIENT IS DISCHARGED FROM THE FACILITY. REVENUE IS RECOGNIZED AS PERFORMANCE OBLIGATIONS ARE SATISFIED. THE NETWORK DETERMINES THE TRANSACTION PRICE BASED ON STANDARD CHARGES, REDUCED BY CONTRACTUAL ADJUSTMENTS PROVIDED TO THIRD-PARTY PAYERS, DISCOUNTS PROVIDED TO UNINSURED PATIENTS IN ACCORDANCE WITH THE NETWORK'S POLICY, AND IMPLICIT PRICE CONCESSIONS.

PERFORMANCE OBLIGATIONS ARE DETERMINED BASED ON THE NATURE OF THE SERVICES
PROVIDED BY THE NETWORK. REVENUE FOR PERFORMANCE OBLIGATIONS SATISFIED

OVER TIME IS RECOGNIZED BASED ON ACTUAL CHARGES INCURRED IN RELATION TO

TOTAL EXPECTED OR ACTUAL CHARGES. THE NETWORK BELIEVES THAT THIS METHOD
PROVIDES A FAITHFUL DEPICTION OF THE TRANSFER OF SERVICES OVER THE TERM OF
THE PERFORMANCE OBLIGATION BASED ON THE INPUTS NEEDED TO SATISFY THE

OBLIGATION. GENERALLY, PERFORMANCE OBLIGATIONS SATISFIED OVER TIME RELATE
TO PATIENTS IN OUR HOSPITALS RECEIVING INPATIENT ACUTE CARE SERVICES. THE

NETWORK MEASURES THE PERFORMANCE OBLIGATION FROM ADMISSION INTO THE
HOSPITAL TO THE POINT WHEN IT IS NO LONGER REQUIRED TO PROVIDE SERVICES TO
THAT PATIENT, WHICH IS GENERALLY AT THE TIME OF DISCHARGE. REVENUE FOR
PERFORMANCE OBLIGATIONS SATISFIED AT A POINT IN TIME, WHICH INCLUDES
OUTPATIENT SERVICES, IS GENERALLY RECOGNIZED WHEN SERVICES ARE PROVIDED TO
OUR PATIENTS AND THE NETWORK DOES NOT BELIEVE IT IS REQUIRED TO PROVIDE
ADDITIONAL SERVICES TO THE PATIENT.

BECAUSE ALL OF ITS PERFORMANCE OBLIGATIONS RELATE TO CONTRACTS WITH A

DURATION OF LESS THAN ONE YEAR, THE NETWORK HAS ELECTED TO APPLY THE

OPTIONAL EXEMPTION PROVIDED IN FASB ASC 606-10-50-14A AND, THEREFORE, IS

NOT REQUIRED TO DISCLOSE THE AGGREGATE AMOUNT OF THE TRANSACTION PRICE

ALLOCATED TO PERFORMANCE OBLIGATIONS THAT ARE UNSATISFIED OR PARTIALLY

UNSATISFIED AT THE END OF THE REPORTING PERIOD. THE UNSATISFIED OR

PARTIALLY UNSATISFIED PERFORMANCE OBLIGATIONS REFERRED TO PREVIOUSLY ARE

PRIMARILY RELATED TO INPATIENT ACUTE CARE SERVICES AT THE END OF THE

REPORTING PERIOD. THE PERFORMANCE OBLIGATIONS FOR THESE CONTRACTS ARE

GENERALLY COMPLETED WHEN THE PATIENTS ARE DISCHARGED, WHICH GENERALLY

OCCURS WITHIN DAYS OR WEEKS OF THE END OF THE REPORTING PERIOD.

THE NETWORK DETERMINES ITS ESTIMATES OF CONTRACTUAL ADJUSTMENTS AND

DISCOUNTS BASED ON CONTRACTUAL AGREEMENTS, ITS DISCOUNT POLICIES, AND

HISTORICAL EXPERIENCE. MANAGEMENT CONTINUALLY REVIEWS THE CONTRACTUAL

ESTIMATION PROCESS TO CONSIDER AND INCORPORATE UPDATES TO LAWS AND

REGULATIONS AND THE FREQUENT CHANGES IN MANAGED CARE CONTRACTUAL TERMS

RESULTING FROM CONTRACT RENEGOTIATIONS AND RENEWALS. ESTIMATES OF

CONTRACTUAL ADJUSTMENTS UNDER MANAGED CARE AND COMMERCIAL INSURANCE PLANS

ARE BASED UPON THE PAYMENT TERMS SPECIFIED IN THE RELATED CONTRACTUAL

AGREEMENTS. THE PAYMENT ARRANGEMENTS WITH THIRD-PARTY PAYERS PROVIDE FOR

PAYMENTS TO THE NETWORK AT AMOUNTS DIFFERENT FROM ITS ESTABLISHED RATES.

GENERALLY, PATIENTS WHO ARE COVERED BY THIRD-PARTY PAYERS ARE RESPONSIBLE

FOR RELATED DEDUCTIBLES AND COINSURANCE, WHICH VARY IN AMOUNT. THE NETWORK

ALSO PROVIDES SERVICES TO UNINSURED PATIENTS, AND OFFERS THOSE UNINSURED

PATIENTS A DISCOUNT, EITHER BY POLICY OR LAW, FROM STANDARD CHARGES. THE

INITIAL ESTIMATE OF THE TRANSACTION PRICE IS DETERMINED BY REDUCING THE

STANDARD CHARGE BY ANY CONTRACTUAL ADJUSTMENTS, DISCOUNTS, AND IMPLICIT

PRICE CONCESSIONS. AT DECEMBER 31, 2022 AND 2021, ESTIMATED IMPLICIT PRICE

CONCESSIONS OF \$767,782(000) AND \$710,244(000), RESPECTIVELY, WERE

RECORDED TO ADJUST REVENUES TO THE ESTIMATED AMOUNTS COLLECTIBLE.

ESTIMATED IMPLICIT PRICE CONCESSIONS ARE RECORDED FOR ALL UNINSURED

ACCOUNTS, WHICH INCLUDES UNINSURED PATIENTS AND UNINSURED COPAYMENT AND

DEDUCTIBLE AMOUNTS FOR PATIENTS WHO HAVE HEALTH CARE COVERAGE, REGARDLESS

OF THE AGING OF THOSE ACCOUNTS. THE ESTIMATES FOR IMPLICIT PRICE

CONCESSIONS ARE BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL

WRITE-OFFS AND EXPECTED NET COLLECTIONS, BUSINESS AND ECONOMIC CONDITIONS,

Schedule H (Form 990)

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Part VI | Supplemental Information (Continuation)

TRENDS IN FEDERAL, STATE AND PRIVATE EMPLOYER HEALTH CARE COVERAGE AND
OTHER COLLECTION INDICATORS. MANAGEMENT RELIES ON THE RESULTS OF DETAILED
REVIEWS OF HISTORICAL WRITE-OFFS AND COLLECTIONS AS A PRIMARY SOURCE OF
INFORMATION IN ESTIMATING THE COLLECTABILITY OF OUR ACCOUNTS RECEIVABLE.
THE NETWORK PERFORMS A HINDSIGHT ANALYSIS QUARTERLY, UTILIZING HISTORICAL
ACCOUNTS RECEIVABLE COLLECTION AND WRITE-OFF DATA. THE NETWORK BELIEVES
ITS QUARTERLY UPDATES TO THE ESTIMATED IMPLICIT PRICE CONCESSION AMOUNTS
AT EACH OF ITS HOSPITAL FACILITIES PROVIDE REASONABLE VALUATION ESTIMATES
OF THE NETWORK'S REVENUES AND ACCOUNTS RECEIVABLE.

PART III, LINE 4:

BEGINNING JUNE 2012, THE STATE OF INDIANA OFFERED VOLUNTARY PARTICIPATION

IN THE STATE OF INDIANA'S HAF PROGRAM. THE STATE OF INDIANA IMPLEMENTED

THIS PROGRAM TO UTILIZE SUPPLEMENTAL REIMBURSEMENT PROGRAMS FOR THE

PURPOSE OF PROVIDING REIMBURSEMENT TO PROVIDERS TO OFFSET A PORTION OF THE

COST OF PROVIDING CARE TO MEDICAID AND INDIGENT PATIENTS. THIS PROGRAM IS

DESIGNED WITH INPUT FROM CMS AND IS FUNDED WITH A COMBINATION OF STATE AND

FEDERAL RESOURCES, INCLUDING FEES OR TAXES LEVIED ON THE PROVIDERS.

REIMBURSEMENT UNDER THE PROGRAM IS REFLECTED WITHIN PATIENT SERVICE

REVENUE AND THE FEES PAID FOR PARTICIPATION IN THE HAF PROGRAM ARE

RECORDED IN SUPPLIES AND OTHER EXPENSES WITHIN THE CONSOLIDATED STATEMENTS

OF OPERATIONS AND CHANGES IN NET ASSETS. THE FEES AND REIMBURSEMENTS ARE

SETTLED MONTHLY. REVENUE RECOGNIZED RELATED TO THE HAF PROGRAM WAS

\$348,441(000) AND \$289,191(000) FOR THE YEARS ENDED DECEMBER 31, 2022 AND

2021, RESPECTIVELY. EXPENSE FOR FEES RELATED TO THE HAF PROGRAM WAS

\$108,199(000) AND \$92,317(000) FOR THE YEARS ENDED DECEMBER 31, 2022 AND

2021, RESPECTIVELY.

THE HAF PROGRAM RUNS ON AN ANNUAL CYCLE FROM JULY 1 TO JUNE 30 AND IS

EFFECTIVE UNTIL JUNE 30, 2023. THE CONSOLIDATED BALANCE SHEETS AT DECEMBER

31, 2022 AND 2021 INCLUDES HAF ACTIVITY OF \$11,127(000) AND \$30,542(000),

RESPECTIVELY, IN ESTIMATED THIRD-PARTY PAYER SETTLEMENTS PAYABLE RELATED

TO THE HAF PROGRAM.

PART III, LINE 8:

PER THE 990 INSTRUCTIONS THE MEDICARE COST REPORT WAS UTILIZED TO

DETERMINE THE MEDICARE SHORTFALL. HOWEVER, THE MEDICARE COST REPORT IS NOT

REFLECTIVE OF ALL COSTS ASSOCIATED WITH MEDICARE PROGRAMS SUCH AS

PHYSICIAN SERVICES AND SERVICES BILLED VIA FREE STANDING CLINICS. FURTHER

THE MEDICARE COST REPORT EXCLUDES REVENUES AND COSTS OF MEDICARE PARTS C

AND D. THE MEDICARE SHORTFALL ATTRIBUTED TO THOSE AREAS NOT INCLUDED ON

THE MEDICARE COST REPORT IS \$13,853,497. AS SUCH, THE TOTAL MEDICARE

SHORTFALL FOR ALL MEDICARE PROGRAMS IS \$18,487,400. MEDICARE SHORTFALLS

SHOULD BE CONSIDERED AS COMMUNITY BENEFIT BECAUSE MEDICARE REPRESENTS

50.4% OF THE OVERALL PAYER MIX FOR THIS ORGANIZATION.

PART III, LINE 9B:

NOTWITHSTANDING ANY OTHER PROVISION OF ANY OTHER POLICY AT COMMUNITY

REGARDING BILLING AND COLLECTION MATTERS, COMMUNITY WILL NOT ENGAGE IN ANY

EXTRAORDINARY COLLECTION ACTIONS BEFORE IT MAKES REASONABLE EFFORTS TO

DETERMINE WHETHER AN INDIVIDUAL WHO HAS AN UNPAID BILL FROM COMMUNITY IS

ELIGIBLE FOR FINANCIAL ASSISTANCE FROM UNDER THIS POLICY. THE ACTIONS

COMMUNITY MAY TAKE IN THE EVENT OF NONPAYMENT AND THE PROCESS AND TIME

FRAMES FOR TAKING THESE ACTIONS ARE MORE FULLY DESCRIBED IN COMMUNITY'S

BILLING AND COLLECTIONS POLICY.

PART VI, LINE 2 - NEEDS ASSESSMENT

IN ADDITION TO THE TRIENNIAL CHNA, COMMUNITY HOWARD REGIONAL HEALTH

CONTINUALLY ASSESSES THE NEEDS OF OUR PATIENTS AND THE COMMUNITY

SERVED. COMMUNITY HEALTH NETWORK WORKS COLLABORATIVELY WITH OUR PEER

HEALTH SYSTEM TO DISCUSS TRENDS AND WAYS IN WHICH THE HEALTH SYSTEMS

CAN WORK TOGETHER TO ADDRESS THE NEEDS OF THE COMMUNITY. COMMUNITY

HEALTH NETWORK ASSESSES THE SDOH NEEDS OF OUR PATIENTS BY EVALUATING

DATA FROM THE COMMUNITY CONNECTIONS PLATFORM, A FREE SEARCH ENGINE THAT

ALLOWS COMMUNITY MEMBERS TO ANONYMOUSLY SEARCH FOR SOCIAL CARE

RESOURCES. INTERNALLY, CHNW HAS ACCESS TO A ROBUST DATA ANALYTICS TEAM

AND TOOLS WHICH DEVELOP DASHBOARDS TO HELP TRACK AND MONITOR THE HEALTH

PART VI, LINE 3 - PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE

COMMUNITY WILL UNDERTAKE THE FOLLOWING EFFORTS TO WIDELY PUBLICIZE ITS

FINANCIAL ASSISTANCE POLICY:

- 1) WRITTEN NOTIFICATION A PLAN LANGUAGE SUMMARY WILL BE POSTED IN

 EACH PATIENT REGISTRATION AND WAITING AREA AND AVAILABLE ONLINE AT

 ECOMMUNITY.COM. IN THE CASE OF SERVICES RENDERED IN THE HOME, THE

 FINANCIAL ASSISTANCE SUMMARY WILL BE PROVIDED TO THE RESPONSIBLE PARTY

 DURING THE FIRST IN-HOME VISIT. ALL PUBLICATIONS AND INFORMATIONAL

 MATERIALS RELATED TO THE FINANCIAL ASSISTANCE PROGRAM WILL BE

 TRANSLATED INTO LANGUAGES APPROPRIATE TO THE POPULATION IN THE SERVICE

 AREA.
- 2) ORAL NOTIFICATION: ALL POINTS OF ACCESS WILL MAKE EVERY EFFORT TO

Schedule H (Form 990)

NEEDS OF THOSE SERVED.

Part VI | Supplemental Information (Continuation)

INFORM EACH RESPONSIBLE PARTY ABOUT THE EXISTENCE OF COMMUNITY'S

FINANCIAL ASSISTANCE PROGRAM IN THE APPROPRIATE LANGUAGE DURING ANY

PRE-ADMISSION, REGISTRATION, ADMISSION OR DISCHARGE PROCESS.

ADDITIONALLY, THE POST-SERVICE COLLECTION PROCESS WILL INTEGRATE

NOTIFICATION OF THE AVAILABILITY OF ASSISTANCE INTO THE STANDARD

PROCESS WHEN COLLECTION EFFORTS FAIL.

- 3) STATEMENT NOTIFICATIONS: STATEMENTS WILL PROVIDE INFORMATION ABOUT
 THE FINANCIAL ASSISTANCE PROGRAM.
- 4) "ABOUT YOUR BILL: FREQUENTLY ASKED QUESTIONS: " COPIES OF THESE

 DOCUMENTS WILL BE AVAILABLE IN PATIENT REGISTRATION AREAS, THROUGH THE

 BUSINESS OFFICES AND PATIENT FINANCIAL COUNSELORS.
- 5) COMMUNITY WILL MAKE REASONABLE EFFORTS TO INFORM AND NOTIFY

 RESIDENTS OF THE COMMUNITY SERVED ABOUT THE FINANCIAL ASSISTANCE POLICY

 IN A MANNER REASONABLY CALCULATED TO REACH THOSE MEMBERS OF THE

 COMMUNITY WHO ARE MOST LIKELY TO REQUIRE FINANCIAL ASSISTANCE. MODES OF

 DELIVERY OF THIS INFORMATION MAY INCLUDE NEWSLETTERS, BROCHURES AND/OR

 THE PROVISION OF ONLINE ACCESS.

PART VI, LINE 4 - COMMUNITY INFORMATION

THE POPULATION SERVED BY COMMUNITY HOWARD REGIONAL HEALTH IS EXPECTED

TO DECREASE MARGINALLY BY 0.1% FROM 2019 TO 2025 WITH THE 2019

POPULATION AT 82,331. THE RACIAL AND ETHNIC MAKE-UP OF THE COMMUNITY

IS, 85.1% WHITE, 7.5% BLACK, 3.4% HISPANIC AND 4.1% OTHER. THE FASTEST

GROWING AGE GROUP IS THOSE AGED 65+. 14.9% OF THE POPULATION LIVES IN

POVERTY.