



2019-2020 Annual Report

Indiana Perinatal Quality Improvement Collaborative

February 2021

PERINATAL TRANSPORT TASK FORCE

Co-Chairs: **Beth McIntire, RN, MSN, WHNP-BC, C-EFM**

Director Women's and Children's Service Line
IU Health Ball Memorial

James Cameron, MD, FAAP

Pediatrics Medical Group of Indiana

Task Force Members: Twenty-eight health care professionals representing 16 organizations/hospitals.

2019-2020 Activities:

With the implementation of Indiana Final Rule 410 IAC 39 which incorporated the Indiana Perinatal Transport Standards (October 2018 edition) by reference, the focus of the task force shifted to supporting high quality training and education for Indiana's perinatal transport workforce. The 2019 Perinatal Transport Conference was the fourth statewide conference hosted by the task force. Registrations totaled 115 individuals representing nineteen hospitals.

The focus of the conference was Continuous Quality Improvement. Speakers from the international, National and State world of transport were featured:

- *The Power of Making a Mistake*
John R. Clark, JD, MBA, NRP, FP-C, CCP-C, CMTE, Chief Operating Officer,
International Board of Specialty Certification
- *Making a List, Checking it Twice: The Use of Checklists to Mitigate Patient Care and Transport Errors*
Jonathan Gryniuk FP-C, CCP-C, NRP, RRT, CMTE
Regional Safety Director, Air Methods Corporation
- *CQI 101: Implications for the Transport Environment*
Beth McIntire, RN, MSN, WHNP-C, C-EFM, Ascension Health
- *Using Telemedicine to Improve Resuscitation and Stabilization of Outborn Infants*
Jennifer L. Fang, MD, MS, Assistant Professor of Pediatrics, Medical Director,
Teleneonatology, Mayo Clinic
- *Send Someone, ANYONE! Transport Shopping and Deciding When NOT to Go*
Jonathan Gryniuk FP-C, CCP-C, NRP, RRT, CMTE

Because of COVID-19, the 2020 Perinatal Transport Conference was cancelled. The task force is planning a virtual conference for Spring 2021.

Products Developed:

The Transport Task Force continued to expand the library of education videos to support ongoing professional development on perinatal transport providers. Six videos were developed prior to 2019 and six additional videos were added to the collection through 2020. Topics include the following:

- *30 Years of EMTALA;*
- *Hypoxic Ischemic Encephalopathy: When to Cool;*
- *Respiratory Distress of the Neonate;*
- *Fatigue Mitigation in the Transport Setting; and*
- *Hypertensive Emergencies.*

The IPQIC Transport videos are now being housed on the Indiana Department of Health INTrain platform (www.train.org/indiana). Not all videos were able to be converted to the new platform. This new platform will allow transport team members to view the videos at their leisure. While continuing education credits cannot be awarded, individuals will now be able to print a certificate for their personnel file to prove viewership when Levels of Care designation comes around again.

PERINATAL CENTERS TASK FORCE

Co-Chairs: Niceta Bradburn, MD, FAAP

Retired Neonatologist, Ascension Health

Frank Schubert, MD, FACOG

Associate Professor of Clinical Obstetrics & Gynecology

Indiana University School of Medicine

Task Force Members: 27 health care professionals representing thirteen hospitals.

2019-2020 Activities:

With the implementation of Indiana Final Rule 410 IAC 39 which established Levels of Care for Indiana's delivering hospitals, the work of the System Implementation Task Force shifted to the implementation of Perinatal Centers as defined in the rules. Hospitals that had expressed interest in gaining designation as a center were invited to participate on a task force to develop shared roles and responsibilities that would support high quality, risk appropriate perinatal care across the state.

The chairs of the System Implementation Task Force were asked to reprise their role as co-chairs of the Centers Task Force, not representing their institutions but providing continuity from the System Implementation activity. Each of the hospitals that had expressed an interest in becoming a center were invited to send two representatives to serve on the task force.

Two phases were identified for the task force:

1. The development of a guidance document (issues and opportunities) to reduce variability and increase standardization of high-quality care; and
2. Once centers were designated, shared responsibility to serve as a practice community/ learning collaborative.

The task force provided input to the Department of Health (DOH) regarding the application to become a center. When the final designation occurred in late 2020, the following hospitals applied for and received designation:

- Ascension St. Vincent Evansville
- Ascension St. Vincent Women's
- Community Hospital North

- Deaconess, The Women's Hospital
- Dupont Hospital
- Riley Children's Health at Indiana University Health Methodist Hospital
- Lutheran Hospital of Indiana
- Memorial Hospital of South Bend
- Parkview Regional Medical Center
- Saint Joseph Health System- Mishawaka Medical Center

Products Developed:

Indiana Administrative Code 410 IAC 39-8 identified the regulatory requirements of a perinatal center but did not address the implementation challenges that may occur. With the goal of improving outcomes for mothers and babies, the need to standardize expectations, support implementation efforts and reduce variability across the state was identified as an initial deliverable. The *Perinatal Centers Guidelines* document was developed by the Centers Task Force to address the implementation challenges. The guidelines address three specific regulatory areas of responsibility:

- Quality Assurance;
- Education; and
- Developmental Follow-up.

The guidelines will be reviewed on an ongoing basis as implementation of Centers and Affiliates proceeds and issues are identified that need to be addressed.

REPRODUCTIVE HEALTH PLANNING TASK FORCE

Co-Chairs: **Mary Pell Abernathy, MD, FACOG**
*Associate Professor of Obstetrics & Gynecology,
Indiana University School of Medicine*
Lisa Smith, MSN, RN, AGCNS-BC, NP-C, RNC-OB
*Clinical Nurse Specialist
Parkview Regional Medical Center*

Task Force Members: Over 100 health care professionals representing 20 hospitals and organizations.

2019-2020 Activities:

In early 2019, the Governing Council approved the five-year action plan developed by the task force that identified three specific phases of reproductive planning:

- Pre-Childbearing and Adolescent;
- Childbearing; and
- Post Childbearing

The Governing Council asked that the task force review the three phases of reproductive health and explore additional research/activities that could speak specifically to disparities.

The work of the task force focused on implementation of components of the action plan through 2019-2020. Several tools were supported by the task force to address pregnancy intention. Physician task force members prepared presentations for various audiences regarding pregnancy intention. The COVID-19 pandemic has impacted the ability for formal presentations and the task force is looking for alternative opportunities.

The Maternal Hemorrhage Toolkit was launched in 2019 as Indiana's first AIM bundle and has been well received by Indiana's delivery hospitals ([Maternal hemorrhage toolkit \(in.gov\)](#)). In 2020, a subgroup began their work on the development of a second AIM bundle focused on Hypertension with the expectation of a launch in early 2021.

The issue of Long-Acting Reversible Contraception (LARC) had been addressed by the task force in 2017 with the development with the development of a toolkit originally designed

to address Medicaid reimbursement for placement at the time of delivery. Data reviewed by the Finance Task Force appeared to indicate that the increase in did not reflect expectations. In 2020, a joint task force of RHP members and Finance Task Force members was established with the goal of identifying all issues that impact postpartum LARC placement.

Finally, after reviewing the original toolkit, the task force established a workgroup to revise the toolkit to develop a more comprehensive approach to LARC. The toolkit will move forward for approval in spring of 2021.

Products Developed:

Two breastfeeding guidance documents were developed by the task force over the last two years:

- Breastfeeding and Substance Use
 - [breastfeeding-and-substance-use-final.pdf](#); and
- Breastfeeding and Reproductive Planning.
 - [Breastfeeding and Reproductive Planning Guidance Document](#)

Two infographic documents based on these two guidance documents were also developed:

- https://www.in.gov/laboroflove/files/20_Breastfeeding%20Traffic%20light.pdf
- [20 Contraception chart \(in.gov\)](#)

In addition, the Breastfeeding and Safe Sleep document that was developed in 2017 was reviewed and updated to ensure accurate research and information:

- [Breastfeeding and Safe Sleep: Evidence-Based Practices Guidance Document](#)

PERINATAL SUBSTANCE USE TASK FORCE

Co-Chairs: **Maria Del Rio Hoover, MD, FAAP**
Medical Director, Pediatric Service Line
Ascension Health Evansville
John Ellis, MD, FAAP
Senior Medical Director
MHS Indiana

Task Force Members: 66 individuals from health care professions, state and local agencies and consumer advocates representing thirty-four hospitals and community organizations.

2019-2020 Activities:

The Perinatal Substance Use (PSU) Task Force continued to focus their efforts on addressing the perinatal substance use issues that challenge Indiana. Building on the work of previous years, the task force held its third annual PSU Statewide Conference in partnership with the Indiana Hospital Association. The goal of the annual conference is to bring the voices and expertise of national and state experts to support the work occurring in Indiana's delivery hospitals. There were two keynote presentations at the 2019 Conference:

- *Attachment Theory as It Relates to Addictions*
Dr. Joanna Chambers, Associate Professor of Clinical Psychiatry and Clinical Obstetrics and Gynecology at the Indiana University School of Medicine.
- *The Root Causes of Substance Use for Women*
Lenora Marcellus, Associate Professor in the School of Nursing at the University of Victoria in British Columbia.

Additional Speakers and their topics included:

- *When Substance Use Becomes Personal*
Deborah Evert, RN
Performance Improvement/Clinical Informatics
Family Beginnings/Acuity Adaptable
Eskenazi Health
- *C.H.O.I.C.E.: Change, Change, Hope, Overcome, Inspire, Compassion, Educate*
Brooke Schaefer MSN, FNP-C, RN
Christina Graham, BA, RN, MSN, CNM, CSSBB
Community Health Network

- *Addressing Maternal Substance Use Disorder in Northeastern Indiana*
Julie Goldsmith
Quality Accreditation Specialist, Parkview Health
Lean Six Sigma Black Belt, HACP

By the end of 2020, 60 of the 85 Indiana delivery hospitals have joined the PSU Hospital Collaborative and are screening pregnant women at presentation for delivery using the 5Ps screening tool. These hospitals are also submitting data to the Department of Health to continue to monitor the prevalence of substance exposure in newborns. Quarterly meetings are held to support their efforts and identify challenges and opportunities that can be addressed.

Task Force members also joined a national collaborative hosted by the Association of State and Territory Health Officers (ASTHO) focused on substance use. The Indiana team chose to concentrate their efforts on the implementation of the state statute that requires substance use screening at the first prenatal visit. A new subgroup was established to develop a prenatal screening module to accompany the Perinatal Substance Use Practice Bundle.

In 2020, an additional collaborative was available to Indiana and this activity has become a subgroup of the task force and is focused on the development of a Plan of Safe Care.

Products Developed:

The PSU Hospital Collaborative identified the need for guidance related to the appropriateness of breastfeeding when the mother is using substances. Task Force members joined with representatives of the Reproductive Health Planning Task Force to develop the *Breastfeeding and Substance Use* guidance document.

- [breastfeeding-and-substance-use-final.pdf](#)

The *Perinatal Substance Use Practice Bundle* was reviewed and updated in 2020 with current research and resources. [Labor of Love, Helping Indiana Reduce Infant Death: Health Professionals](#)

GENETICS AND GENOMICS TASK FORCE

Co-Chairs: Brad Tinkle, M.D., Ph.D.

Clinical Geneticist

Peyton Manning Children's Hospital

Jennifer Weida, M.D., FACOG

Assistant Professor of Clinical Obstetrics and Gynecology

Indiana University Health

Task Force Members: 18 individuals representing twelve hospitals and organizations along with 10 representatives from the Indiana Department of Health (IDOH).

2019-2020 Activities: This task force, established in December of 2018, began its work in earnest in 2019. The task force is charged with ongoing advisement of programmatic practices of the IDOH as they relate to genomic healthcare for perinatal health improvement efforts and fatality prevention. This includes both detection and intervention of pre-pregnancy genetic carrier screening, prenatal genetic testing, newborn genetic screening, birth defects monitoring, and genetic fatality review. With each genetic screen, an action plan for intervention and connection to appropriate healthcare services is needed.

In the two years since its inception, the task force has provided guidance on the pulse oximetry statutory language and recommended changes in state law which occurred in the 2020 session. The implementation of SKID and SMA conditions in the newborn screening panel was successfully launched in July 2020. In the 2020 legislative session, x-ALD was added with an implementation date of July 2021.

Two sub-groups were established in 2020:

- **Newborn Screening:** The sub-group was charged to develop a standardized process for how Indiana would consider adding a condition to newborn screening. A standardized process supports informed decision-making based on evidence and not emotion. State staff researched the process used by other states and will be helpful in identifying a process for Indiana.
- **Birth Defects Registry:** The sub-group supported Department staff in a review of the current list of diagnoses that are included in the registry. The group has made recommendations of what conditions should remain and which conditions should result in follow-up.

FINANCE TASK FORCE

Co-Chairs: **Ann Zerr, MD**
Medical Director
Office of Medicaid Policy and Planning
Julie Keck, MD, FAAP
Anthem Blue Cross Blue Shield

Task Force Members: 16 health professionals representing 14 organizations.

2019 – 2020 Activities:

The Finance Task Force was designed differently from other IPQIC task forces in that its responsibility is to take the programmatic recommendations from other task forces and identify mechanisms for funding. The task force does not initiate programmatic interventions but rather is reactive to the work of the other task forces.

The Finance Task Force continued its review of Group Prenatal Care models of delivery and whether there is strong evidence to support such models in terms of cost savings, participant satisfaction, and potential reduction of risk factors for poor birth outcomes. The reason group prenatal care was sent to the Finance Task Force was to determine whether this methodology of prenatal care was a method that could be supported through enhanced Indiana Health Care Program (IHCP) reimbursement. By the end of 2020, the task force felt it was approaching the end of the information gathering process and will be prepared to make final recommendations to the Governing Council in 2021.

Another focus for the two-year time frame was the result of work that had been conducted previously by the Finance Task Force related to Medicaid reimbursement for LARC placement at the time of delivery. Billing for the procedure did not reflect the level of use that was expected. A joint sub-group of the Finance Task Force and the Reproductive Health Planning Task Force was established to better understand if there is a finance issue or programmatic issue that is contributing to the lower-than-expected usage.

Products Developed:

In 2017, the Governing Council approved *The Economic Cost of Perinatal Morbidity*, a document developed by the Finance Task Force. The document focused on the enormous negative impact of perinatal morbidity to both health outcomes and financial expenditures. Human costs are significant, and the financial burden resulting from poor birth outcomes begins at time of delivery and often stretches into adulthood.

In 2020, the Task Force reviewed and updated the document to reflect new research and data. An infographic with the findings was also updated.

INDIANA PERINATAL QUALITY IMPROVEMENT COLLABORATIVE PARTICIPANTS

Last Name	First Name	Affiliation	Task Force
Abel	Deanna	Columbus Regional Hospital	Perinatal Substance Use
Abernathy	Mary	IU School of Medicine	Governing Council, Reproductive Health Planning, LARC Utilization
Adair	Regina	Parkview OB/GYN Hospitalist Group	Reproductive Health Planning, Hypertension
Adams	Kristin	Indiana Family Health Council	Reproductive Health Planning, LARC Utilization
Adamski	Naomi	Parkview Lagrange	Reproductive Health Planning, Hypertension
Albertson	Shelby	Dupont	Perinatal Centers
Allen	Martha	Community North	Perinatal Centers
Allen	Farrah	St Vincent Evansville	Perinatal Centers, Perinatal Transport
Allen	Rhonda	Dept of Child Services	Perinatal Substance Use
Allen	Charles	Action Health Center	Reproductive Health Planning, Finance, LARC Utilization
Alley	Ann	ISDH - Office of Primary Care	Governing Council
Ammous	Zineb	The Community Health Clinic	Genetics and Genomics
Arora	Rana	Marion Co Health Dept	Reproductive Health Planning, Breastfeeding & Reproductive Planning
Baird	Natalie	IU Health Bloomington	Reproductive Health Planning, Hypertension
Barfoot	Cathy	Franciscan Hammond	Breastfeeding PSU
Bath	Jennifer	Reid Hospital	Perinatal Substance Use
Bell	Ebonee	IU Health Bloomington	Reproductive Health Planning, Hypertension
Berg-Raunick	Cara	HCET	Reproductive Health Planning
Bernard	Caitlin	IU School of Medicine	Reproductive Health Planning, Breastfeeding & Reproductive Planning
Bezy	Eden	ISDH - MCH	Governing Council
Blackmon	Sirrilla	Div Mental Health & Addiction Svcs	Perinatal Substance Use
Bloom	Ellen	Indiana Hemophilia and Thrombosis Center	Genetics and Genomics
Boosey	Melanie	Franciscan Health Indy	Reproductive Health Planning, Hypertension
Bosma	Katherine	Indiana Hospital Association	Perinatal Substance Use
Box	Kristina	State Department of Health	Governing Council
Bradburn	Niceta	Retired from Ascension Health	Perinatal Centers
Bradtmiller	Shellee	Lutheran	Perinatal Centers, Perinatal Transport
Brahe	Patti	Parkview	Perinatal Centers

INDIANA PERINATAL QUALITY IMPROVEMENT COLLABORATIVE PARTICIPANTS

Last Name	First Name	Affiliation	Task Force
Bratina	Angela	Franciscan Health Indy	Reproductive Health Planning, Hypertension
Brinkerhoff	Brandi	IU School of Medicine	Perinatal Substance Use, Breastfeeding PSU
Bullard	Karen	Franciscan Lafayette	Perinatal Centers
Burger	Aimee	Anthem	LARC Utilization
Burton	Bailey	Good Samaritan Vincennes	Reproductive Health Planning, Hypertension
Busching	Brian	ISDH	Perinatal Substance Use
Cameron	James		Perinatal Transport
Casavan	Kara	IU School of Medicine	Reproductive Health Planning Breastfeeding Safe Sleep
Cashman	Casandra	Community	Reproductive Health Planning, Breastfeeding & Reproductive Planning
Chambers	Joanna	IU School of Medicine	Perinatal Substance Use, Breastfeeding PSU
Cherry	Marcia	Franciscan Lafayette	Perinatal Centers
Chimhanda	Mary Ann	IU Health	Reproductive Health Planning, LARC Utilization
Chupp	Sharon	Community Health Clinic	Genetics and Genomics
Cierzniwski	Angela	OMPP	Reproductive Health Planning
Clark	John	Intl Board of Specialty Certification	Perinatal Transport
Clements	Pat	INAAP	Genetics and Genomics
Cole	Terry	Indiana Hospital Association	Finance
Coleman	Robin	NFP	Reproductive Health Planning, Hypertension
Commons	Christina	FSSA First Steps	Perinatal Substance Use
Conard	Teri	Marion Co Health Dept	Perinatal Substance Use
Cunningham	Kelly	ISDH	Reproductive Health Planning Breastfeeding Safe Sleep
Daughtery	Brittany	Good Samaritan Vincennes	Reproductive Health Planning, Hypertension
Del Rio Hoover	Maria	Acension Health Evansville	Perinatal Substance Use
Denny	Teresa	Eskenazi	Reproductive Health Planning, Breastfeeding & Reproductive Planning
deSomer	Gail	St Joe Mishawaka	Breastfeeding PSU
Detweiler	Kathy	Parkview Medical Center	Perinatal Centers, Perinatal Transport, Perinatal Substance Use
Devreese	Deb	SB Memorial	Perinatal Transport
Deweese	Aaron	St Vincent Evansville	Perinatal Centers
Didion	Stephanie	Northwest Health Porter	Perinatal Transport

INDIANA PERINATAL QUALITY IMPROVEMENT COLLABORATIVE PARTICIPANTS

Last Name	First Name	Affiliation	Task Force
Dinger	Carol	Lutheran	Perinatal Centers
Dornfeld	Amanda	Columbus Regional Health	Reproductive Health Planning, Breastfeeding & Reproductive Planning
Durham	Elizabeth	Deaconess	Perinatal Transport
Duvall	Krystal	Community Health Network	Perinatal Substance Use
Dziadosz	Pam	St Joseph Regional Med Center	Perinatal Centers, Perinatal transport
Elbert	Gail	Marion General Hospital	Reproductive Health Planning
Ellis	John	MHS Indiana	Finance, Perinatal Substance Use
Ellison	Carl	Indiana Minority Health Coalition	Governing Council
Elsworth	Susan	Consumer, Central IN NOFAS	Governing Council, Perinatal Substance Use
Erwin	Meredith	Hendricks Regional Hospital	Perinatal Substance Use
Escobar	Luis	St Vincent	Genetics and Genomics
Fauerbach	Taylor	Deaconess	Perinatal Substance Use
Feagans	Julia	Office of Medicaid Policy & Planning	Reproductive Health Planning, Finance, LARC Utilization
Ferries-Rowe	Elizabeth	Eskenazi Health	Reproductive Health Planning, Breastfeeding & Reproductive Planning, LARC Utilization
Fillmore	Jennifer	Centerstone	Perinatal Substance Use
Fuller	Jim	Indpls Coalition for Patient Safety	Governing Council, Reproductive Health Planning, Hypertension
Furrow	Renee	Methodist / Community	Breastfeeding PSU
Gach	Jana	ISDH	Reproductive Health Planning Breastfeeding Safe Sleep
Gardner	Stephanie	St Vincent Critical Care Transport	Perinatal Transport
Garrity	Shannon	ISDH	Perinatal Substance Use
Gee-Weiler	Donetta	Community Health Network	Perinatal Substance Use
Gehring	Stephanie	WIC Allen Co	Breastfeeding PSU
Gershman	Toni	Franciscan Crown Point	Perinatal Centers
Gil	Cindy	IUPUI - Office of Engagement	Governing Council
Glessner	Lana	IU Health Ball	Reproductive Health Planning, Hypertension
Gloyd	Debra	Margaret Mary	Breastfeeding PSU
Gopman	Sarah	Eskenazi	Perinatal Substance Use
Gora	Diane	Franciscan Hammond	Breastfeeding PSU
Gordon	Nancy	Deaconess	Perinatal Centers

INDIANA PERINATAL QUALITY IMPROVEMENT COLLABORATIVE PARTICIPANTS

Last Name	First Name	Affiliation	Task Force
Grable	Heather	IRHA	Finance
Graham	Christina	Community	Reproductive Health Planning, Breastfeeding & Reproductive Planning, Hypertension
Graham	Brett	IU	Genetics and Genomics
Grimm	Lori	Deaconess	Perinatal Centers, Reproductive Health Planning, Hypertension, Perinatal Substance Use
Groves	Rozanna	St Vincent Critical Care Transport	Perinatal Transport
Guilfooy	Veronica	Franciscan Alliance Indy	Perinatal Substance Use
Halverson	Paul	IU School of Public Health	Governing Council
Hamblin	Tiffany	St Vincent Critical Care Transport	Perinatal Transport
Hancock	Stephanie	IU Health Bloomington	Reproductive Health Planning, Hypertension
Handy	Annette	Indiana Hospital Assoc	Perinatal Substance Use
Haney	Felicia	Indpls Healthy Start	Reproductive Health Planning
Harvey	Ben	IN Primary Health Care Association	Governing Council
Hatcher	Lisa	IN State Medical Association	Governing Council
Hatchett	Shane	ISDH	Finance
Hawbaker	Amelia	IU Bloomington School of Sociology	Reproductive Health Planning
Helm	Ben	IU	Genetics and Genomics
Hendrixson	Dawn	Good Samaritan Vincennes	Reproductive Health Planning, Hypertension
Hensley	Ashley	Franciscan Health Indy	Reproductive Health Planning, Hypertension
Hidde	Barb	IU Methodist	Perinatal Centers
Himes	Barb	NAPPS	Reproductive Health Planning, Breastfeeding Safe Sleep
Hirt	Kristy	IU LifeLine	Perinatal Transport
Hogston Hall	Kimberly	IU School of Nursing	Reproductive Health Planning, Hypertension
Hokanson	Katie	ISDH	Perinatal Substance Use
Hollowell	Laura	ISDH	Perinatal Substance Use
Hostetter	Meagan	St Vincent Evansville	Perinatal Substance Use
Hufford	Terri	Lutheran	Perinatal Transport
Hulvershorn	Leslie	DMHA	Perinatal Substance Use
Hummel	Stacey	Johnson Memorial	Perinatal Transport
Hunt	Abby	HCET	Reproductive Health Planning

INDIANA PERINATAL QUALITY IMPROVEMENT COLLABORATIVE PARTICIPANTS

Last Name	First Name	Affiliation	Task Force
Ibrahim	Sherrine	IU North	Reproductive Health Planning
Kamatkar	Suyog	Community Health Network	Perinatal Substance Use
Kammer	Megan	Healthnet	Reproductive Health Planning, Hypertension
Kanike	Neel	Deaconess	Perinatal Substance Use
Kappelman	Marc	MDwise	Finance
Karim	Ryan	Breastfeeding Coalition	Reproductive Health Planning, Breastfeeding & Reproductive Planning
Kaufmann	Michael	EMS Division of DHS	Perinatal Transport
Keck	Julie	Anthem Blue Cross & Blue Shield	Finance, Perinatal Substance Use
Keepes	Tricia	Deaconess	Perinatal Transport
Kelley	Kristen	Project Echo	Perinatal Substance Use
Kiefer	Marissa	IU Health/Riley	Finance
Kirby	Erin	IU Health	Reproductive Health Planning, Hypertension, Perinatal Substance Use
Kline	Christina	Community East	Breastfeeding PSU
Kuper	Spencer	Tri-State Perinatology	Reproductive Health Planning, Hypertension
Lah	Missy	IU Genetics	Genetics and Genomics
LaHood	Amy	St Vincent	Perinatal Substance Use
Lancaster	Jill	St Vincent Womens	Breastfeeding PSU
Landwehr	Joseph	IU Health Ball Memorial	Finance, Quality Improvement, Perinatal Substance Use
Lane	Indy	Community Health Network	Perinatal Substance Use
Langley	Jacinta	Franciscan Lafayette	Breastfeeding PSU
Lawrence	Sarah	Dupont	Perinatal Centers
Leedy	Melissa	St Vincent Critical Care Transport	Perinatal Transport
Leeper	Courtne	ISDH	Breastfeeding PSU
Lesko	Barb	IU Newborn Screening Lab	Genetics and Genomics
Lim	Cassandra	IDOH	Reproductive Health Planning
Little	Susan	IU Health	Perinatal Transport
Littrell	Bethany	St. Vincent Hospital	Perinatal Substance Use
Long	Sarah	Milk Bank	Reproductive Health Planning, Breastfeeding & Reproductive Planning, Breastfeeding Safe Sleep

INDIANA PERINATAL QUALITY IMPROVEMENT COLLABORATIVE PARTICIPANTS

Last Name	First Name	Affiliation	Task Force
Ludwig-Akers	Heather	Good Samaritan Vincennes	Reproductive Health Planning, Hypertension
MacDonald	Rebecca	South Bend Memorial	Perinatal Centers
Mackintosh	Michelle	IU Health	Reproductive Health Planning, Hypertension
Mangrum	Vera	DMHA	Perinatal Substance Use
Marcek	Susan	Franciscan Hammond	Breastfeeding PSU
Martin	Rainey	Community	Perinatal Transport, Perinatal Substance Use, Breastfeeding PSU
Martin	Gretchen	ISDH	Reproductive Health Planning Breastfeeding Safe Sleep
Martin	Joanne	Goodwill of Central Indiana	Perinatal Substance Use
Mastain	Jennifer	IU West	Reproductive Health Planning, Hypertension
Matory	JoAnn	Eskinazi Hospital - March of Dimes	Perinatal Substance Use
Mayes	Morgan	South Bend Memorial	Perinatal Centers, Perinatal Transport
McIntire	Beth	IN AWHONN, IU Health Ball Memorial	Governing Council, Perinatal Transport
McMillin	Aimee	Franciscan Lafayette	Reproductive Health Planning, Hypertension
McNamar	Virginie	Parent	Genetics and Genomics
Means	Paula	Community Advocate	Governing Council
Meier	Emily	Indiana Hemophilia and Thrombosis Center	Genetics and Genomics
Meyer	Carla	Community Munster	Perinatal Centers, Reproductive Health Planning, Perinatal Transport
Meyer	Brian	Centerstone	Perinatal Substance Use
Moody	Gretchen	Deaconess	Breastfeeding PSU
Moorman	Meg	IU School of Nursing	Perinatal Substance Use
Morphew	Phil	Retired from IRHA	Governing Council
Morrison	Alyssa	Woodlawn Hospital	Reproductive Health Planning, Hypertension
Moye	Millicent	Action Health Center	Reproductive Health Planning, Hypertension
Murphy	Michelle	Community Health Network	Reproductive Health Planning, Hypertension, Breastfeeding & Reproductive Planning
Nichols	Cara	Schneck Medical Center	Perinatal Substance Use
O'Donnell	Crystal	Marion Co Health Dept	Perinatal Substance Use
O'Riley	Laurie	St Vincent	Perinatal Transport
Palacios	Iris	MOMs Helpline	Reproductive Health Planning

INDIANA PERINATAL QUALITY IMPROVEMENT COLLABORATIVE PARTICIPANTS

Last Name	First Name	Affiliation	Task Force
Patel	Risheet	IN Academy of Family Physicians	Governing Council
Pearce	Tara	Good Samaritan Vincennes	Reproductive Health Planning, Hypertension
Peipert	Jeffrey	IU School of Medicine	Reproductive Health Planning
Perry	Robert	Decatur Co Memorial Hospital	Reproductive Health Planning
Place	Jean Marie	Ball State	Perinatal Substance Use
Porter	Karen	Strategic Solutions	Finance
Price	Clevette	Hendricks Regional Hospital	Perinatal Substance Use
Rainey	Ashley	Indiana Department of Health	Reproductive Health Planning, Hypertension
Ratts	Lisa	IU Health Bloomington	Reproductive Health Planning, Hypertension
Reed	David	IN Department of Child Services	Governing Council
Reid	Nickella	IU Ball	Breastfeeding PSU
Renbarger	Kalyn	Ball State	Perinatal Substance Use
Renschen	Carrie	Franciscan Crown Point	Perinatal Centers, Perinatal Transport, Breastfeeding PSU
Rinehart	Shannon	St Vincent Womens	Breastfeeding PSU
Robbins	Cynthia	IU Adolescent Medicine	Reproductive Health Planning
Robertson	Stephen	IN Dept of Insurance	Governing Council
Robinson	Hope	Community of Munster	Perinatal Substance Use
Roesener	Anita	St Vincent Women's	Perinatal Centers
Roop	Kimberly	Anthem Medicaid	Governing Council
Schaefer	Brooke	Community Health Network	Perinatal Substance Use
Schneiders	Julie	St Vincent Women's	Perinatal Centers
Schubert	Frank	Indiana University	Perinatal Centers
Schumacher	Shannon	Volunteers of America	Perinatal Substance Use
Scott	Robin	NNP	Reproductive Health Planning, Genetics and Genomics
Scott	Emily	Methodist Hospital	Reproductive Health Planning, Breastfeeding & Reproductive Planning, Perinatal Substance Use, Breastfeeding Safe Sleep
Shanks	Tony	IU School of Medicine	Quality Improvement/Progesterone
Sharp	Rhonda	Parkview	Perinatal Substance Use
Simpson	Dena	Volunteers of America	Perinatal Substance Use
Sims	Ryan	IDOH	Reproductive Health Planning

INDIANA PERINATAL QUALITY IMPROVEMENT COLLABORATIVE PARTICIPANTS

Last Name	First Name	Affiliation	Task Force
Sloan	Mary Anne	Ivy Tech	Governing Council
Smith	Pam	Franciscan Lafayette	Breastfeeding PSU
Smith	Jamie	ISDH	Reproductive Health Planning Breastfeeding Safe Sleep
Smith	Lisa	Parkview Regional Medical Center	Reproductive Health Planning
Smith	Kelly	Anthem Medicaid Care Management	Perinatal Substance Use
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Spitzberg	Daniel	MDwise	Finance
Spotts	Amy	Franciscan Health	Reproductive Health Planning, Hypertension
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Stone	Krystyne	IU Health	Genetics and Genomics
Stout	Leslie	St Vincent	Perinatal Transport
Sullivan	Donna	Northwest Health Porter	Perinatal Transport
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Taylor	Allison	Office of Medicaid Policy & Planning	Governing Council
Teeter	Julie	IU Jay - Blackford	Perinatal Transport
Thomas	Drew	IPCA	Finance
Thomas	Shannon	IU Health	LARC Utilization
Thralls	Michael	St Vincent	Perinatal Transport
Tinkle	Brad	Ascension Health, Peyton Manning	Genetics and Genomics
Toole	Nicole	IU Methodist	Perinatal Centers
Trautman	Michael	IU Riley	Perinatal Transport
Trendowski	Stephanie	Consumer	Reproductive Health Planning, Hypertension
Trippel	Rhonda	IU Health Bloomington	Reproductive Health Planning
Tsigas	Eleni	PreEclampsia Foundation	Reproductive Health Planning, Hypertension
Tucker Edmonds	Brownsyne	IN ACOG, IU School of Medicine	Governing Council, Perinatal Substance Use
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Wahnsiedler	Miranda	St Vincent Evansville	Reproductive Health Planning, Hypertension
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Walker	Janice	Consumer	Perinatal Substance Use
Wanecke	Kiley	IU North	LARC Utilization
Ward	Nancy	Bureau of Child Care	Reproductive Health Planning Breastfeeding Safe Sleep
Ward	Sheryl	Community South	Reproductive Health Planning, Breastfeeding & Reproductive Planning
Washburn	Sara	IU Health Bloomington	Reproductive Health Planning, Hypertension
Washington	Michelle	Goodwill Indy	Reproductive Health Planning Breastfeeding Safe Sleep
Watson	Lori	IU Ball	Breastfeeding PSU
Watters	Dana	Bloomington Hospital	Finance
Weaver	David	Riley Medical & Molecular Genetics	Genetics and Genomics
Wehren	Aileen	Porter Starke Services	Perinatal Substance Use
Weida	Jennifer	IU Health	Genetics and Genomics
Welker	Kelly	DMHA	Perinatal Substance Use
Wheatley	Allissa	St V Evansville	Breastfeeding PSU
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Williams	Katherine	Ascension Kokomo	Reproductive Health Planning
Williams	Rebekah	IU Adolescent Medicine	Reproductive Health Planning
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Zapien	Whitney	IU Health Paoli	Reproductive Health Planning, Hypertension
Zerr	Ann	Office of Medicaid Policy & Planning	Finance
Zunich	Janice	IU Northwest	Genetics and Genomics