BEFORE THE INDIANA
RECYCLING MARKET DEVELOPMENT BOARD

- - -

PUBLIC MEETING

JANUARY 25, 2024

- - -

PROCEEDINGS

in the above-captioned matter, before the Recycling Market Development Board, Bruce Burrow, Chairman, taken before me, Lindy L. Meyer, Jr., a Notary Public in and for the State of Indiana, County of Shelby, at the Indiana Department of Environmental Management, 2525 North Shadeland Avenue, Conference Room C, Indianapolis, Indiana, on Thursday, January 25, 2024 at 9:02 o'clock a.m.

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APPEARANCES:

BOARD MEMBERS:
Bruce Burrow, Chairman
Kelly Weger
Terry Guerin
Debbie Hackman
Sandy Whitehead
Matt Gratz
Craig Lutz
Tara Wesseler-Henry (via Zoom)
Andrew Nunan (via Zoom)

ON BEHALF OF IDEM:
Carl Wodrich
Deanna Garner
Tom Leas
Pat Daniel
Michael French
Aidan Whitney

ALSO PRESENT:
Jason Donati
Jeremy Troutwine

- - -

9:02 o'clock a.m.
January 25, 2024

- - -

CHAIRMAN BURROW: All right. Well, I guess it's my job to --

MS. GARNER: Oh, hold on.

CHAIRMAN BURROW: Oh, you need to get your words in first?

(Discussion off the record.)

CHAIRMAN BURROW: All right. Well, first and foremost, thanks, everybody. It's great to see everyone. Happy 2024. It's going to be a wonderful year once we get through the fog, so everyone be cautious driving. And I would like to call the meeting of the Indiana Market -- Recycling Market Development Board to order, January 25th, 2024. Welcome, everyone.

Do we want to do your housekeeping, Deanna?

MS. GARNER: Yes, let's go ahead, and for those on Zoom, let's do our welcomes. Thank you for joining us today. I am Deanna Garner, Recycling Market Development Program Manager for IDEM's Office of Program Support.

All microphones are currently muted. For attendance tracking, please take a moment to write your name and affiliation in the chat box. We will be taking questions and comments from participants at today's meeting. All participants will be able to unmute themselves and ask questions or make comments at the appropriate times.

If you have a question or technical issue during the presentation, please use the raised hand or chat feature. To access these features, at the bottom of top of your screen depending on your device, you'll see a menu bar. In the middle of that menu there is a chat icon which you can click on to show the chat dialogue. You should also see the raised hand option. Please utilize the raised hand or chat features if you have any questions or comments, and you'll be called upon at the appropriate time.

For those on the phone, if you have a question or comment you can raise your hand by pressing star nine and you will call -- and we will call on you at the appropriate time. When

called upon, you'll need to unmute your phone by pressing star six.

If any members of the media have joined us, please use the -- utilize the chat feature or e-mail media@idem.in.gov if you have any questions or would like to schedule an interview. This meeting is being recorded and will be posted on IDEM's Web site, recycle.in.gov.

With that, I'll turn the meeting back over to Bruce Burrow, our Chairperson.

CHAIRMAN BURROW: Thank you, Deanna.

The next order of business, obviously, is consideration and approval of the October 26, 2023 RMDB meeting summary and transcript. Has everyone had the opportunity to review the document that was available for us when we came in or those that were sent to us earlier?

MS. WEGER: Yep.

MR. GRATZ: Yes.

CHAIRMAN BURROW: Any comments or concerns with regard to the summary?

(No response.)

CHAIRMAN BURROW: Hearing none, do I

have a motion to approve?

MR. GUERIN: So moved.

MS. HACKMAN: Second.

CHAIRMAN BURROW: I have a motion by Mr. Guerin and a second by Kelly Weger, Ms. Weger [sic]. And do I have any other discussion?

(No response.)

CHAIRMAN BURROW: Hearing none, we'll do a roll-call vote.

Kelly?

MS. WEGER: Yes.

CHAIRMAN BURROW: Debbie?

MS. HACKMAN: Yes.

CHAIRMAN BURROW: Terry?

MR. GUERIN: Yes.

CHAIRMAN BURROW: Craig?

MR. LUTZ: Yes, sir.

CHAIRMAN BURROW: Sandy?

MS. WHITEHEAD: Yes.

CHAIRMAN BURROW: Matt?

MR. GRATZ: Yes.

CHAIRMAN BURROW: Is Tara on?

MS. GARNER: Yes.

CHAIRMAN BURROW: Tara?

MS. WESSELER-HENRY: Yes.

CHAIRMAN BURROW: Thank you.

I vote yes. The motion carries unanimously.

MS. GARNER: There's -- you missed Matt Gratz. Oh, I'm sorry; you got Matt --

MR. LUTZ: Andrew.

MS. GARNER: -- but you -- Andrew.

CHAIRMAN BURROW: Andrew?

MR. NUNAN: Yes.

CHAIRMAN BURROW: Thank you.

MR. NUNAN: Thanks, guys.

CHAIRMAN BURROW: With that, everyone voted affirmative, and the motion carries unanimously. Thank you very much.

The next item on our agenda this morning is an IDEM Update from IDEM Chief of Staff -- please help me.

MS. STOVER: Parvonay.

CHAIRMAN BURROW: Parvonay Stover?

MS. STOVER: Yes.

CHAIRMAN BURROW: Thank you.

Welcome.

MS. STOVER: Good morning, everybody. Thank you for having me here today. Thank you all for being here today and braving the fog. It was kind of an eerie drive in for me, but at least it's not freezing anymore.

While I'm up here, I want to thank the Board for all of your hard work every year reading, evaluating, and awarding the Recycling Market Development grants. The grants are a really important part of Indiana's economy and strong manufacturing base, and I know that a lot of effort goes into that on your part, and that work doesn't go unnoticed.

Since 2008, this work resulted in funding for 135 projects, totaling almost 17 million dollars, creating over 1,000 jobs, and diverting over an additional 1.5 million tons of recyclable materials annually, so that's really, really fabulous and I thank you for your hard work on that.

I also, while I'm up here, want to acknowledge your work last year to kick off the

Central Indiana Waste Diversion Projects. These projects were an amazing opportunity to further our efforts to -- excuse me -- further our efforts for waste diversion activities, and I know you guys are going to be funding a second round next year to build upon the success of the first round.

And Deanna tells me that applications will be submitted and reviewed from December to June of this year. So, more coming on that soon, and again, I know this adds more work to your plate, but it's so important to make sure that we have another successful example of funding waste division projects.

Shifting gears just a little bit, we have a lot going on at IDEM these days. Staffing is going really well. We have about 810, 812 staff right now. We got additional funding in last year's budget to hire 15 new Drinking Water staff and two or three new positions for our Tanks program, so we are in the process of hiring those as we speak.

You may have heard that Peggy Dorsey, the

head of our Office of Land Quality, is retiring in April after 25 years of service with IDEM, so she deserves that retirement, and we're going to miss her. We have selected a candidate, and we are just wading through the HR process. It always takes longer than I would like, so as soon as we get the go-ahead from across the street, we are going to make an announcement, so, you guys will hear something soon.

And we also have another vacancy in OLQ. Corey Webb, the Deputy Assistant Commissioner who reported to Peggy, also took a role at another agency. So, we have that position posted as well and we are accepting applications for the next couple of weeks for that, so if you know anybody who might be a good fit for that role, send them our way.

So, like I said, we've been doing really well with staffing. The Governor's Compensation Study that was implemented last year has been a huge help in getting higher quality and more candidates for all of our open positions.

Prior to the Comp Study rolling out, we

would have positions open for months and months at a time and get no qualified applicants, like nobody at all. So, as soon as those salary changes went in place, we started getting not only candidates in general, but really good candidates, so it put us in a position where we could start to be picky about who we hired, which is really, really exciting.

So, instead of getting no candidates for a position, we might get 20, and a lot of them have environmental experience and a lot of them are really bright young people, just graduating with backgrounds in science and, you know, environmental policy and things like that. So, that's -- that's really exciting, and it puts us in a great position to be able to bring in a lot of new young folks to help eventually run our agency someday.

And speaking of that, we also hired a new Staff Development and Training Director, Amanda Hall. We have been getting a lot of feedback from staff in my two years in this role that folks want more training opportunities. We have

about a third of our staff that's eligible for retirement right now, and those folks are leaving their positions, like Peg.

So, we are lucky to be bringing in a lot of new young people, new fresh graduates, and they are desperate for professional development opportunities. They want to learn, they want to grow in their roles, and they want training, and the agency never had a formal training policy in place.

You know, each section or each branch, each corner of the office would do their own thing in terms of training, but we didn't have a cohesive, agency-wide plan. So, Amanda came to us from the correctional world, where she has been doing this for decades, developing training programs for agencies just like ours.

So, she came in and did a thorough analysis of what training we have in all of those little corners of the office: Where are our gaps? What do we need? What kind of training do people want? How are we training our supervisors to thrive in their roles and eventually move up

into positions throughout the agency?

You know, the Commissioner and I are not going to be in these roles forever. Our AC's are not going to be in those roles forever. How are we training people to eventually step up and take those roles and run the agency in a meaningful way once we're gone? So, Amanda's also developing a leadership program, where -- I think it's four different levels, like a 101, 201, 301 kind of level, where you can get as involved as you want to and you can take a leadership training program that's progressive and gets you more and more and more experience that will be meaningful towards eventually taking higher roles in the agency.

So, we are really, really excited about that. She has only been on board for about six months and she has accomplished already what I thought was going to take years to accomplish. So, we're in a really, really good place. It's really exciting right now.

One of our more daunting tasks, a little less fun than training and staff development, is

working to streamline our IT processes. We have figured out that we are a little bit siloed sometimes as an agency, and again, every section, every corner of the office often has their own data management tool or their own system, their own case management software, their own whatever, and a lot of times data and information is housed in Excel spreadsheets on somebody's desktop or an access database that is not supported anymore.

So, we are looking into ways to get everybody on one system or as few systems as possible, which, again, for 810 staff in 65 different program areas, it's not an easy task. So, we got a little bit of new money in the last budget to dedicate to this IT project, so we're trying to streamline all of the different systems and programs that we have, reduce our dependency on those old, unsupported softwares like Microsoft Access, and figure out a better path forward, a more cohesive path forward. So, more to come on that.

Another fun one -- actually, this is a really interesting thing that I'm lucky to be

involved with -- EPA's Climate Pollution Reduction Grant. If you haven't heard of this, it's a two-phased grant, and we're in Phase 1 right now, and any state that wanted to take advantage got up to three million dollars to do planning to develop a greenhouse gas inventory, identify potential reduction measures, and eventually put a plan in place for their state to reduce those greenhouse gas emissions.

So, we applied for that. We got the three million dollars back in July, I think. We -- our Office of Air Quality staff have been working really hard ever since to put together that GHG inventory, figure out where in the state emissions are coming from, both what industries and what geographic parts of the state, and they're currently working on that plan to put together to submit to EPA.

And then eventually that plan is going to be part of the application for Phase 2, which is an almost five-billion-dollar pot -- billion, with a "b" -- of implementation money for states to actually implement the plans that we put in

place in Phase 1. So, we have to submit our application for Phase 2, I believe, April 1st. So, EPA has really, really aggressive deadlines on this, which doesn't give us a ton of time, but our Air Quality staff are really hard at work.

We did a series of public meetings in Indianapolis, Fort Wayne, Portage, and then Ferdinand in Southern Indiana, so we're trying to get input from as many people as possible from as wide a scope as possible. Another big portion of the grant is making sure that the greenhouse gas emissions have an impact on disadvantaged and low-income communities, so we're also doing an analysis of that to make sure that the ideas that we're putting in place will actually have a big impact on the communities that need it most.

So, we have two more public meetings coming up in February. One is in Gary and one is in Evansville, so we have information about those on-line if you're interested in driving down or tuning in, and again, more information to come. It's a really exciting opportunity. We're focused on voluntary measures, nonregulatory

measures, to help bring federal dollars to the state so companies can implement the sustainability measures they are already doing.

So, we've gotten a lot of great project ideas from colleges and universities, cities and towns, private companies. We're even considering some ideas that could benefit the state, like electrifying the State Police, putting solar panels on state buildings, things like that. So, again, really exciting. I'm lucky to be involved with that.

It's a really aggressive timeline for all of this, so our staff are having to work really fast, but hopefully something good will come from it and we'll be able to bring a big amount of federal money to the state to implement some of these ideas.

So, let's see what else. I don't want to take up too much of your time. Obviously we're staying really busy at IDEM. That was all I had planned to cover today, but I'm happy to address any other questions if there's anything that you think I missed, and if not, I will turn it over

to the next speaker.

CHAIRMAN BURROW: Does anyone have any questions?

(No response.)

MS. STOVER: Well, thank you so much for your time, thank you for the invitation, and I will see you guys soon, I'm sure.

CHAIRMAN BURROW: Thank you very much. Sounds like a lot of exciting things going on.

MS. STOVER: Yeah, I think so, too.

CHAIRMAN BURROW: All right. Next on the agenda, we have the Finance Update, Hilary Alderete?

MS. ALDERETE: Yes.

CHAIRMAN BURROW: Chief Financial Officer.

MS. ALDERETE: Hi. I'm Hilary Alderete. I'm the CFO for IDEM. It's a pleasure to be here today and talk about exciting finance updates, as everyone looks so riveting all of the time.

Just as a quick overview -- I'm sorry;

I'll use my checker, if it works.

MS. GARNER: I'm not over here very often, and I may have to click for you.

MS. ALDERETE: Thank you.

MS. GARNER: Okay.

MS. ALDERETE: So, just a quick overview of what funds -- both of the state -- the solid waste management fee, it goes into the Recycling Promotion and Assistance Fund. It's fifty cents per ton, and it's divided between the RPAF Fund and then the Solid Waste Management Fund.

This is kind of a nice graphic to show you what the collection is and then how it's distributed statewide to the Solid Waste Management Fund, funds for the community and recycling, and then the RPAF Funds, the projects that we talk about today that you approve.

And historically for Fiscal Year '23, we are about 2.2 million, and then we have the additional four million from last year as a result of the House bill, and that was able to be supported. That was not technically the

appropriation, but the bill allowed it to do an augmentation for that.

The fund part, this just shows you the history of what has been spent in terms of the RPAF and the legislative appropriation, and then the amounts for disbursement, and you can see consistently we were around one to two million until Fiscal '23, where we spent -- we were approved to spend up to six million. And then this year we are down to two million, depending on what the cap is for Fiscal '24.

'25 will look a little bit closer to what we're doing for -- what we did for '23. For Fiscal '23 we did allow, again, the six million, two million for the RMPD grants, and then four million for Central Indiana Waste Diversion Projects, and then we actually spent 4.2 million out of that six.

This shows you the revenues for each fund, so last year, Fiscal '23, we received 2.5 million for the State Solid Waste Management Fund, and 2.6 million in the Recycling Promotion -- Recycling and -- Recycling Promotion and

Assistance Fund; sorry.

And cash balances, we have 5.5 -- had 5.5 at the end of Fiscal '23 for the State Solid Waste Management Fund, and we ended the RPAF Fund at 18.1.

I'm happy to answer any questions.

MR. GUERIN: Deanna, could we get a copy of her presentation --

MS. GARNER: Oh, yeah.

MR. GUERIN: -- sent out to us, please?

MS. GARNER: Yeah.

CHAIRMAN BURROW: Any questions from Board members?

(No response.)

CHAIRMAN BURROW: No. Thank you so much.

MS. ALDERETE: You're welcome.

CHAIRMAN BURROW: It's nice to see the funds growing and we have moneys available.

MS. ALDERETE: Yeah. I look forward to talking later this year.

CHAIRMAN BURROW: All right. The

next item on the agenda will be IDEM Office of Program Support Update, Carl Wodrich, Deputy Assistant Commissioner, Office of Program Support.

Good morning, Carl.

MR. WODRICH: Good morning. I just will add on to what Parvonay was saying about our Training Director, Amanda Hall, like she is really phenomenal. I don't know how we lucked out -- I don't even know how we lucked out getting her. She's --

MR. LUTZ: Carl, your voice, come on.

MR. WODRICH: She's really fantastic. You know, she's been working with one of the sections in OPS, and Julie Rhodes, the Pollution Prevention and Compliance Assistance Team, because Julie is a new manager, so we thought it would be good -- Julie and Amanda have worked together and they've been doing some team-building stuff in that section with new leadership and she's been doing a really great job, and we look forward to doing a whole lot more with her and the agency.

A couple of our staff are going to be in the pilot of the Leadership 101 training as well, so I think there's a couple of folks from each of the different parts of IDEM that are going to be a part of that, so really excited to have her on board, and it's really going to benefit, you know, our Office of Program Support significantly, especially our C-TAP program.

You know, the -- now that I've been here a little while, I mean our Compliance and Technical Assistance Program staff, I mean at the end of the day they got bombarded with questions from, you know, all of the different things that IDEM does, more so from Office of Air Quality, Permitting, and Compliance questions. I think more than half of the questions and assistance requests that we receive are for air quality and related items, but we get hazardous waste, solid waste, we get storm water questions, we get drink -- we don't really get a lot of drinking water questions, but we probably will start to if there's some new regulations around PFAS and things like that. There might be some things

that we start getting more questions about potentially.

But one of the things that I have struggled with, and Julie has since she's been brought on board, is training. We're bringing in some new people into those positions, because -- and even the existing staff, who have, you know, decades with the agency, they just can't know everything because regulations change.

So, I think it'll really benefit us in that regard to having centralized training, access to those trainings from the other parts of the agency that we may not even realize is coming on, because we're 810 people, four floors in the Government Center, and four regional offices. So, we're really excited about her.

We do have a couple of -- a few vacancies in our office. I think I mentioned last time that we were creating a new position in our office, a Technology Solutions Manager, because we have a lot of IT stuff and our IOS group, as Par mentioned, they've got a lot on their plates, they're trying to do some streamlining, so we

really needed somebody in the Office of Program Support.

We are the only office of the four main program areas that did not have a data technology person in our office to help us with some of these things like GIS mapping and our SharePoint site and issues we have that come up with that, and it's data that needs to be modernized and all of those things.

So, we did fill that position. Unfortunately, it was an internal move, so we filled the position and created a vacancy in our C-TAP team, so now we have two vacancies to fill on that team: Our Small Business Regulatory Coordinator position, and then a more Central Indiana C-TAP position.

Also, recently our Health and Safety Director gave notice that she's going to IOSHA, so we're going to be look -- we have a -- it should be posted if not today, tomorrow. We're looking for a new Health and Safety Director for all of IDEM, and that position is within our office as well.

So -- and then we are looking for a new director of our Northwest Regional Office in Valparaiso. That position is vacant and posted right now as well.

And then at the October meeting I mentioned our Clean Community Program was being relaunched, and we had an annual meeting kickoff at the end of November, after the Thanksgiving holiday, so that program is now open for applications from communities who were not part of our pilot. I think we had six pilot communities that were in that program sort of helping us retool it, figure out kind of what they were looking for from a program from IDEM that provides some environmental benefits to them from the regulatory creating benefits to them.

So, that program is open. Missy Shaber, who is in our Southeast Regional Office in Brownstown, is manager of that program, so if you guys -- if the communities that you interact with might be interested in knowing more about that, they can reach out to Missy Shaber. If you need her contact information, it's -- we do have her

information on our Web page for that program, but you can reach out to Pat or Deanna or I to get that information. We'd be happy to share that with you.

MS. HACKMAN: The communities that were part of the Clean Community Challenge, is that just like wiped clean and nothing they've done has carried over to this, or --

MR. WODRICH: Yes. So, I don't know how many communities were in that before we retooled it.

Do you know, Pat?

Because that was all happening when I came on board, so --

MS. DANIEL: I think at the -- I think at the highest level, I think there was about 14 or 15.

MR. WODRICH: Yeah. So, I --

MS. GARNER: So, for the projects that are qualifying for this round, I think that they have to be current, like projects -- I think that she said within the last two or three years.

MR. WODRICH: Yeah, we can give

credit for stuff that was started before this program has been relaunched.

MS. GARNER: But obviously not like ten years ago --

MR. WODRICH: Ten years ago.

MS. GARNER: -- when the program kind of fizzled.

MR. WODRICH: It's more project focused, and we've alleviated a lot of the reporting requirements. There was an annual report, and that was one of the major complaints I heard as a reason why IDEM was rethinking how to do this program for communities.

And really, the main regulatory incentive, from what Missy Shaber has told me, that the pilot communities were most excited about was just getting that advance notice of an inspector coming to inspect one of their, you know, facilities. So, most of the other benefits they really weren't all that concerned about or interested in. It was really just getting that notification of -- I think it's a 48-hour notification of -- prior to an inspector showing

up, so there's no surprise at your door.

So, there's a long list of -- about a couple of dozen varieties of projects that they can choose from. And it's a tiered program as well, which is new. The program before was -- the requirements were all the same, whether you were a very small community or the City of Indianapolis.

And so, now it's more of a tiered system where, if you're a really small community, you don't have to do nearly as many projects, do nearly as many things as a medium-sized or large community like Indianapolis. So, the requirements are greater for those cities that have larger populations and lots more resources available to them to be implementing projects.

So, I think that's all I have.

MS. GARNER: Did you mention the Governors Awards?

MR. WODRICH: Oh, yeah. Thank you.

MS. GARNER: Yeah.

(Laughter.)

MR. WODRICH: There's so much going

on right now. Yes, Governor Awards are open for nominations right now. They opened pretty much at the beginning of the year, formally and officially, but we've been accepting them since we announced the awards from last year. So, our application deadline is March 1st, so our meeting and communications group, we've got a new social media person, and Natalie Rodriguez has been on board now for about a year or so as our External Relations Director.

And they've been doing a lot of really awesome stuff. I don't know if you guys all follow our social media posts on Linkedin or Facebook and Instagram and stuff, but a lot more frequent posts and variety of posts, and trying to get the word out on all of the things that IDEM is doing, because I don't think we probably did the best job of that in the past. So, we're trying to get that out, that information out and disseminated through social media. I think we're getting a lot more hits and shares and things like that.

So -- but the Governors Awards, we're --

we'll be pushing stuff out on social media about that, too, but Caitlin Carroll in our office is managing that program now, so if you have -- if you guys want to apply for Governors Awards, or if you know anybody who's doing cool stuff that you want to nominate or encourage them to nominate themselves, please do so.

So, thank you.

MS. GARNER: Yeah.

So, I do send the announcement to past grantees. There is a recycling category for Governors Awards for Environmental Excellence, so -- but we don't always get a ton of nominations in that category, so if you guys, yeah, can think of anybody offhand, and even if you don't have time to do the nomination, you can let them know about it or you can let me know about it and I might be able to do it. It's -- there's kind of different ways we can go about it, so I just wanted to plug it a little bit more, because I think that recycling needs to be, you know, recognized in the state, so I'd like to see some great nominations for that.

MR. WODRICH: Yeah. The application process is -- I think it's a little bit easier now. Karen Tallee Holland, she was interim managing the Governors Awards. She worked with IOT, our Indiana Office of Technology, to make the application -- nomination application a Web-based form, so you can just go onto the Web site and it'll automatically submit it.

So, it's not a paper form or a PDF document that you have to fill out and e-mail. You just submit it through the Web site that you completed it, so it's made that a little bit easier. So, we did get a lot more last year overall than we did the prior -- the year before that, so I think that probably helped a little bit.

CHAIRMAN BURROW: Any questions for Carl or Deanna?

MR. LUTZ: Yeah. Carl, just curious. Through the IDEM presentations, they were fantastic, but I heard a theme of training. How could -- and I'm just curious, and this doesn't have to be answered. I'm just curious. How

could industry help and assist with that training and that -- or could it be an opportunity that we could, you know, partner with some of those folks? I'm just thinking, you know, simple tours of "Here's how things get done, businesses get done." And I'm sure Bruce and Terry could attribute the proactive training with industry partners could help, you know --

CHAIRMAN BURROW: I'm going to do --

MR. LUTZ: -- gather some of those --

CHAIRMAN BURROW: -- some of this training tomorrow, actually.

MR. LUTZ: Yeah. We all -- we get kind of training overload in our industry, but it could be something -- I'm was just curious -- that we could maybe bridge together and help support, you know, the IDEM staff and team members, training on, "Hey, did you know? This is how kind of we do business," and would that help in kind of --

MR. WODRICH: I don't know that I have a good answer to that, but it is a good --

MR. LUTZ: I gave you a segue. You

didn't have to answer it.

(Laughter.)

MR. WODRICH: Yeah. I -- I guess I would just maybe recommend, you know, I can connect any of you that might be interested in doing something like that with Amanda Hall --

MR. LUTZ: Okay.

MR. WODRICH: -- directly, because she might be able to better answer that question than me --

MR. LUTZ: Okay.

MR. WODRICH: -- because she's really -- like Par said, she's been doing a wholesale inventory since she arrived of all of the different trainings that are happening, you know, in all of the different sections and programs within the program offices and across the agency that are happening, trying to centralize all of that. So, she probably has a better handle than anybody at this point what the training is that we currently are doing, what does that look like, and are there gaps?

MR. LUTZ: And opportunities that

maybe we -- that the industry could help support and --

MR. WODRICH: For sure --

MR. LUTZ: Okay.

MR. WODRICH: -- yeah. I appreciate that.

MR. LUTZ: Maybe we can take that off-line.

MR. WODRICH: Yeah.

CHAIRMAN BURROW: Any other questions?

(No response.)

CHAIRMAN BURROW: Carl, thank you very much. The theme is very familiar. We in industry all hear it all of the time, and the people, they want continued training, they want to be challenged, they want to be educated and have the opportunity to move up. So, that's how we keep them engaged, keep them on the team, and congratulations, and thank you, guys --

MR. WODRICH: Yeah.

CHAIRMAN BURROW: -- for your effort.

MR. WODRICH: I mean to be perfectly

frank, I'm just humbled through leadership. You know, I've been in state government my whole career, 23 years, so I just kind of had to figure it out as I go along, I haven't had a lot of opportunity for leadership training myself personally. I've tried to find those in a few places, but yeah.

CHAIRMAN BURROW: Well, unfortunately I've had --

MR. WODRICH: So, it'll be really good for --

CHAIRMAN BURROW: -- I've had the opportunity over 40 years to have four different, five different styles of leadership trained to me, and as generations change, you know, there's different tacks that we take to get performance results.

MR. LUTZ: Yeah.

CHAIRMAN BURROW: So, it's quite interesting. So, thank you very much. A lot of good things happening.

The next item on the agenda, we have the Status of Existing -- or Update on Existing

Grants.

Ms. Garner.

MS. GARNER: All right. So, I'm going to start with Fiscal Year '22, which we had those six out of the eight that had a year extension, so all but one of those are now closed. Plus 5/Revive, you know, was here last board meeting and asked for the renewal for the additional year. So, the rest of them are closed. Some of them are scheduling site visits, but everything has gone really nicely with those.

Fiscal Year '23, we're coming to a close on most of those grants, they're expiring soon. There's a few waiting for final reports and reimbursements. One, Intech, they are the tire processor, they're going to need an amendment and additional time. They will be buying the equipment before their grant ends at the end of February, but it's a slight change in equipment.

It's still for tire shredding, but it's at a different stage of the process, so we are going to give them an amendment to move forward on that. But we like to keep the grants open until

the equipment's delivered and installed and operating so that we can have a better -- keep that on track, to make sure it is on par with the projects that we have, you know, funded.

And then, of course, with those closing out, we're scheduling a lot of site visits. Tom and I are going to be visiting a lot of facilities in the next month, so that's always an exciting part, I think, to see the equipment operating.

And lastly, Fiscal Year '24 that we just awarded in October, they're all being in stages of execution or about to be executed except for -- GDC was one that we awarded $98,000 to, and in just a little bit I'm going to give more of an update on what we're going to do, but they withdraw. They didn't want to wait for the project to be executed, so -- to be able to purchase it, so they already made their purchases before we had a grant agreement in place.

So, I have some other agenda lined up for updates from past grantees. We have two past grantees that are going to be presenting to you

so you can hear kind of their -- I'm sorry -- their progress on their projects. Too many "p" words. And then after we have those presentations, we can discuss maybe something -- we do have the ability to take that 98,000 and do something with it since we are in the same fiscal year. So, that is on the agenda after these presentations.

So, with that, my first on the agenda I have is Muncie Sanitary District. Jason Donati is here. We might have to take a few minutes to set up. I know he has a PowerPoint that he wants to share. Muncie Sanitary District, if you remember, we helped with some arms on their recycling trucks as well as new parts. They were going from the Blue Bag to the carts, and I've heard great success, so I'm excited to hear about how it goes.

(Discussion off the record.)

MR. DONATI: All right. I'm ready.

MS. GARNER: We're ready for you.

MR. DONATI: Everybody ready? Okay. Well, thank you for inviting Muncie

Sanitary District to be here and give you an update on our new recycling program. I'm super excited to share with you what we've been up to. My name's Jason Donati. I'm the new Superintendent of Sanitation and Recycling for our department. That's a new position I've been in for about a month. Previously when I presented to you, I was the Sustainability Coordinator, so I've kind of changed positions recently with the retirement of our great superintendent previously, Phil Reagon, who some of you may know, who's been in the industry for quite a while.

So, basically I'm just going to go over, you know, how the program's gone for -- we've been doing this new program since August 1st, 2023. So, I've got some numbers, I've got some pictures and some fun stuff for you. I passed around a new activity book that we're distributing to schools and stuff like that, so feel free to take that with you.

But here's a picture of one of the new trucks. We did purchase two new recycling

trucks, so this is one of them, 594. So, as you're all well aware, we received $468,798 to purchase the automated -- help purchase the automated parts of two auto car LaBries and 7,000 96-gallon blue cycling toters or carts. We call them toters because it's the toter brand, but carts.

And then I just wanted to throw in that that also helped us get a $50,000 grant from the Recycling Partnership. We had applied for some funds to help with education and outreach and really utilize the Recycling Partnership and their expertise in helping to get the word out and getting people to sign of up for our program. So, that's been helpful, and I'll share a little bit more about that.

You know, why we do this, this is just a quote taken from the Recycle Indiana Recycling Infrastructure and Economic Study. I'm passionate about waste and figuring out how to recycle as much as possible and not send organic matter, yard waste, to the landfill. It's something I'm very passionate about and have been

passionate about for quite a while, so we're all well aware of how much of this material is going to the landfill and how we need to improve our efforts to reduce that.

And so, Muncie has been recycling for over 25 years through a Blue Bag program previously, and it was somewhat successful. Our recycling percentages would be anywhere between 26 to 32 percent diversion, but it wasn't the most efficient process, and that's why we transformed the program. We came to you all for assistance with the new trucks, and our goal is to get to that 50 percent number, as well as that's the state's goal, so that's what we're striving for.

The first thing we did was create a Recycling Advisory Board, because we didn't want to do this in a silo. Our community was used to single-stream recycling through the Blue Bag program, and it was a big change for our community. So, we created a Recycling Advisory Board. Rep. Sue Errington, who's been great -- I don't know if she's on the Zoom call.

If you are, hi, Sue.

Rep. Errington, but she's on our Advisory Board. And then we have drivers, solid waste district reps, and then other members of the community. And we would meet quarterly to discuss the program changes, get ideas and feedback from them, and that helped me tremendously create the program and do all of the work that needed to be done to make this transformation happen.

We offer an opt-in residential recycling cart program with weekly pickups. We decided to go that route because we had previously visited other communities and asked them, you know, "How's your program going, and what would you do differently?" And we heard from a few communities that they recommended not giving everyone a recycling cart, because they saw a lot of contamination and issues related to that.

So, we decided to create an opt-in program that you actually would take a pledge and do that education up front and you would sign up, and then we would deliver that to you free of charge, no extra cost to a resident or household, because

we thought it was important to really address that up front and do that education up front, and we have found that to be a very successful way of doing it, just based on our experience.

So, that opt-in program, you would go to our Web site or you would fill out a postcard that we direct mailed. We put this postcard together with the Recycling Partnership, so they had case studies and they had a lot of knowledge and information on what worked best.

We did actually two different mailers. We did a general mailer, an inkempathetic [phonetic] mailer, and then we actually tracked what got the best response, so it helped them with some of the work that they're doing and what people can do in the future. But we had a great response with direct mail and we had a great response on-line and actually through social media as well.

Here's a map of just green dots of how spread out people who have opted in and signed up for the program have spread out throughout Muncie. We noticed early on that not all of Muncie was signing up, so we did -- would

strategically do direct mail to those neighborhoods and areas, and I would go out and do the outreach specifically to neighborhood associations, try to get in the door anywhere I could to get the word out. And so, we are pleased to see more of a balanced opt-in participation throughout the city.

And then there's our coloring book and activity book as well.

This is a picture of a truck dumping the Blue Bags, and this is -- so, this is pre the new program. And initially what I see is a lot of cardboard; right? And we call it the Amazon effect. Everyone's getting boxes and boxes, and your item's in three boxes. So, we noticed this over the years and more people ordering on-line.

This cardboard wasn't getting recycling because it was being thrown into a trash toter. It wasn't being ripped up or put into a Blue Bag, and we were missing a lot of that cardboard that we needed to get and recycle. And so, that's one of the reasons why we went to a cart program was to capture a lot of that cardboard. A lot of

people would set their cardboard on the curb, and with an automated system, it's hard to get out and get that.

But -- so, this is what a typical truck would look like pre the new program. You see some Blue Bags, some still intact, you see a lot of cardboard that isn't in a Blue Bag, and then you just -- you just see a process before it would have to go to a conveyor system, the Blue Bags would have to get ripped open, and we would have to hope that the Blue Bags contained recycling material, and there were just a lot of issues over the 25 years of doing that.

This is the first week of the new program with the two new trucks. I know this is super exciting seeing trucks dump. It is for me, but -- but -- so, you'll see, you know, immediately that these two trucks, the two new trucks, they're picking up on maybe a Thursday route, which is a big route. Immediately I was just blown away with the content and the small amount of contamination. So, the education up front really does work.

And this is actually a live video that I did on Facebook where we show the trucks dumping, and then I went into the pile and pulled out materials that were contamination for just public education and outreach, and this video got shared hundreds of times, and so many people came up and said, "Hey, this was super tangible and helpful and helped me understand what I wasn't supposed to put in there, and really helped, you know, clear things on what should go in there and what shouldn't." But I was super pleased with, you know, that -- that was the first week -- and how well the program has been doing.

MS. WHITEHEAD: Jason, you're not the only recycling nerd in here; don't worry.

MR. DONATI: I know. I try to contain my excitement, but --

MS. WHITEHEAD: You're good, but you've got -- I love it.

MR. DONATI: -- I feel pretty comfortable here with other recycling nerds. Yeah, like I -- my -- as soon as I got the job, I immediately hopped on the back of the truck and

worked with my crew, because I was like, first of all, I want to see what everybody does; second of all, I'm a geek, and I'm like lifting it up, "Oh, you know, that's not supposed to be in there," and we're dumping and --

MS. WHITEHEAD: How else do you know unless you go out and do it?

MR. DONATI: Exactly. And I don't want to ask any of my crew to do something I wouldn't do.

MS. WHITEHEAD: Right.

MR. DONATI: So, I really enjoy being on the back and going to houses.

So, here's some of our numbers. The first six months of the program we've collected 490 tons, so 980,000 pounds of commingled recycling material. We've exceeded our expectation of signups, so we're at 10,226 households, so about -- we have about 25,000 households in Muncie, so 41 percent of our households.

Our goal within the first couple of years was to get the 50 percent of our households, and that's the goal that we've created with the

Recycling Partnership, too. We're well on our way to that. I think we'll get there in three months, because people are still signing up; that's why the plus sign is there.

And we're caught up now. There was a lag in delivery for a while, but now I've got a crew that's delivering two to three days a week, and so, if you're ordering a toter, you're likely going to get it maybe that day or the next day. So, that's exciting that we're caught up. And then we've also seen some decrease in our trash tonnage, so 2023 compared to 2022, 481.92 tons less trash coming in.

So, when I asked Jason King, who's the MRF manager, the material recovery facility manager of East Central Recycling, "What do you think about the material coming in?" He's a geek, too, and he's like -- he says that it's the cleanest he's ever seen and he's excited about it, and he's blown away with the material coming in. It really is -- that education up front, I can't stress enough, has been very successful.

And then we worked with the Recycling

Partnership to really build the brand of what -- the images that are tested that work well, the information that is tested that works well, and so we're -- we hand out -- when we deliver a toter, we offer 48 or 96, because it's base constraints. Most of our households have gone to 96 gallons.

But we also have a repositionable sticker that we give them and that they can put on their fridge or the wall or anything like that. We did that instead of a magnet because it was more versatile. And then we also give them an 11-gallon kitchen container that they would put in their garage or kitchen or wherever they want, to put that material in because they no longer have a bag or anything like that. Then the idea is that they would take that and dump it in the larger toter, and that has been very popular.

And then we're just continually educating about what doesn't go in it. When I was on the back of the truck, I saw, you know, old fans, electronics that definitely shouldn't be in there, a lot of styrofoam, clothing, stuff like

that. And then there's obviously the list of things we don't accept, but we do accept at the MRF some of those items. So, we're just doing constant education.

So, we had to get rid of -- well, let's just say our old mascot retired. He was a Blue Bag, Mr. Blue. He actually was featured on HBO, you know, as a joke --

MS. GARNER: Yes.

MR. DONATI: --- because he was a funny character, but -- so, we had to get rid of him. He retired, and we came up with this concept of Recyclor the Recyclon, because the kids in our community love our trucks. They sit at the windows and they wave, and our drivers are trained to watch for that and give them a coloring book or a little toy truck or -- because we know how important that is.

And these kids just absolutely love the trucks, and so, the concept of Recyclor was a transformer kind of based on our trucks with the new recycling toter feet, and then he also has a Petersen grapple arm and a LaBrie arm for the --

picking up the stuff. It's been very popular. There's -- we don't have a mascot outfit or anything, but a lot of the kids are really enjoying that.

MR. LUTZ: Yet.

MS. GARNER: Yet, yeah.

CHAIRMAN BURROW: Yet.

MR. DONATI: Yeah, yet, yet. So, again, our goal -- first goal within the first three years was to get to 12,500. We're already at 10,226 plus. We are -- we're giving out these 11-gallon containers, and another thing that we're doing to reduce contamination with shredded paper is we're offering free shredding to anybody that signs up, so we cover the bill. We want people to take the certificate to the MRF, get their material shredded, and then we'll -- we can cover that program instead of them putting their loose shredded paper into the recycling toter, which can cause a problem, contaminate glass and all of that in the recycling stream process.

I want to give a shout-out and thanks for featuring us, social media, and you had a staff

member come that was excellent and interviewed us and actually followed us around during the delivery and stuff, and posted it on social media, Linkedin, and we've gotten a lot of great feedback with that, and I had a small interview with that. So, just a shout-out for that. Thank you for doing that and spreading the word.

The other great thing that's come from this is we're able to do community events better, so we've done concerts at Ball State, we've done Iron Man, which is a really big competition that comes to the reservoir near Muncie, we've expanded into the downtown area with three yard recycling dumpsters, and it's just allowed us to really expand our recycling efforts.

This is actually from the Iron Man event. I did a waste audit at the Iron Man event a couple of years ago, and it's basically a small city in our town for one day, and there was so much waste it just, you know, broke my heart. And so, I immediately met with the organizers and said, "We need to help you recycle this material and take the rest of the material that's not even

used to like local soup kitchens and stuff like that." And so, now we have a really good program where we're collecting, you know, plastic, cardboard and other items to keep that out of the landfill, and this program's helped that as well.

What's next? We need more trucks. We are at capacity. We've got two trucks. We started with two routes. We're obviously, you know, 10,226 households. We've had to add two of our extra trucks, so we're running four routes a day, and we're out of trucks. So, we need more trucks, and so, you may potentially see an application or, you know, more interest from me for that, because we want this program to continue to grow, and we're looking at ways to continuously expand that.

We also want to expand our three yard recycling containers to organizations like, you know, soup kitchens, nonprofits, downtown businesses, because that's going really well. We're looking at a dual-compartment rear loader for alleys and special events. We've tried to get everybody to the street, but there's like six

percent of our routes that are -- that they can't go to the street because of safety concerns: Hills, highway one way, you know, stuff like that. And so, we think that maybe a dual compartment like 70/30 recycled trash, smaller truck, you know, 12 to 16 yards, will be able to help address that issue, but then we could also use it at special events.

And then the other thing that I really want to move into is a yard waste organics cart program. We did apply for the SWIFR grant from the EPA to help purchase more trucks and to implement and start the yard waste organics cart program, but we didn't get that grant, and so -- but we have that proposal and we're still looking at ways to fund that and get that program off the ground.

And then lastly, that's just a truck picking up a cart, and our way of saying thank you for supporting Muncie and believing in our new program, and it's exceeded our expectations, and we couldn't have done it without this Board and all of the expertise that you all offer and

have helped with.

And that's the end of my presentation. I'll answer any questions anybody might have.

MS. WHITEHEAD: Do you have an open or operating yard waste facility now?

MR. DONATI: No. We -- what we're hoping to do is establish some land, get it permitted, where we would accept yard waste, and in the SWIFR grant we had put in money for a front loader, a windrow turner, and different equipment that we would need to actually turn it into compost.

And then we'd also like to explore our street sweepings, because I know Noblesville, for a couple of years, had a successful program where they were actually able to take their street sweepings, test it, and then use it for municipal projects. They couldn't use it in other ways, but there's a very specific way that you could use that, because I'd like to see none of that material going to a landfill in any way.

Right now we basically do a leaf-collection program, and we -- it goes to the

MRF and it ends up getting chipped or turned into mulch and stuff like that. So, a lot of it is staying out of the landfill, but I'd like to partner with like our soup -- our food bank, and we do have a business that's collecting kitchen scraps, you know, so the high nitrogen stuff, but I'd like to figure out community partnerships and ways to really create some community composts and stuff like that. So, that's about as much as we've got so far.

MR. LUTZ: First, Jason, great job.

MR. DONATI: Thank you.

MR. LUTZ: Thank you very much. And whoever -- and if it was you, kudos. The name Recyclor the Recyclon --

(Laughter.)

MR. LUTZ: -- that's about as best as I've heard in a while.

MR. DONATI: Thank you.

MR. LUTZ: I wish I would have thought of it, but, you know.

MR. DONATI: I'm waiting for transformers to reach out to us.

MR. LUTZ: Oh, right, yeah, yeah. Just curious as -- you know, and as you go through and you evolve and look to grow, yeah, exciting seven months of an opt-in program that's 41 percent, and I think that's going to continue to grow. Another way to, you know, look at costs and curb costs is do what's an audit on the route, especially with the 95-gallon carts, 96-gallon carts, look inside, or, you know, you do a kind of a study of pounds-per-setout --

MR. DONATI: Uh-huh.

MR. LUTZ: -- type thing. I know -- trust me, been there done that -- it is easy on a weekly setout --

MR. DONATI: Uh-huh.

MR. LUTZ: -- and every other week setout is not undoable based on the cost and --

MR. DONATI: Uh-huh.

MR. LUTZ: -- fleet expense, so you would save on carbon footprints and --

MR. DONATI: Yep.

MR. LUTZ: -- things of that nature as well. So, you know, as you evolve and grow,

that -- you know, and help in the overall type thing could be it.

MR. DONATI: Yeah, that's a really good point, and, you know, one thing we've also noticed and our trash route drivers have noticed is less trash.

MR. LUTZ: Yeah, yeah, sure.

MR. DONATI: And it -- so, their routes are becoming easier and more manageable.

MR. LUTZ: Yeah, but the up-front cost of a LaBrie autocart truck, especially C&G's --

MR. DONATI: Uh-huh.

MR. LUTZ: -- pretty pricey, so --

MR. DONATI: And growing.

MR. LUTZ: Yeah, yeah, yeah. So, I mean that could be another way to kind of help get you to, you know, the threshold of --

MR. DONATI: Yeah.

MR. LUTZ: -- I don't know if you had a 60- or 70- or 80-percent participation rate, that could get you to where you need to go without just cart expense, as opposed --

MR. DONATI: Yes.

MR. LUTZ: -- to two, three more trucks.

MR. DONATI: Yeah, that's a great point. Thank you for that.

Yes.

MR. GUERIN: How exactly are you handling the paper shredding aspect that you said before?

MR. DONATI: The paper shredding --

MR. GUERIN: The people have been throwing it in the recycling. You said you took care of the shredding. How do you do that?

MR. DONATI: Yeah. East Central Recycling has a large shredder, and so, if a resident comes in with that certificate, they record it, they go in over to the shredder and they shred all of their paper, and then they just keep track of that, and we get billed for how much is shredded, and then that way that shredded paper gets baled as shredded paper instead of it going into our drop-off and into the toters.

Some of the concerns we've heard in the

community was things blowing around, like they were worried about putting it in there loose, and on a windy day, you know, it gets knocked over. We've seen a little bit of that, not as much as we thought we would, but that's kind of the idea of the whole shredding program is they pull in, they have that certificate that has their name and address, they record it, and then they pull around and a staff at East Central Recycling helps them shred that paper, and then they just keep track of all of that.

MS. GARNER: So, how do they go about getting that certificate? Is that something like that's on-line, or --

MR. DONATI: Yes, I e-mail it to them, yeah.

MS. GARNER: Okay.

MR. DONATI: So, I e-mail it to them or I provide copies at the office for people that may not have access to printers and stuff like that, and then eventually we're -- we haven't gotten there yet because we're still kind of catching up, but we're going to -- we're going to

be doing a monthly newsletter. The other thing that I forget to mention is, with the opt-in program, we collected a lot of data, so we have at least your phone number, and most -- 75 percent of you, we have your e-mail. So, we'll be able to continue with that communication about contamination and issues like that, community events, and also like the shredding certificates, stuff like that. So, yeah.

MR. GUERIN: This probably is not a problem for you, but it would be for the other Jason.

MR. DONATI: Yeah.

MR. GUERIN: People who put recyclables in the grocery store bags, plastic bags, and then take them at the bag-out and throw it in the recycling cart --

MR. DONATI: Yes.

MR. GUERIN: -- how much of a problem do you note is that for Jason, because he has to break that bag open?

MR. DONATI: It is a problem. We haven't -- we've seen a little bit of it. You

know, we're still doing waste audits where I watch the trucks dump or I'm on the back lifting up carts. So, what we're doing is we have two code enforcement officers right now, potentially adding one or two more with the program growth, but we're trying to stay on top of that, where if our drivers notice that or they see something like that, we're trying to notify them and let the resident or homeowner know that you're not supposed to bag this material, but it can obviously be a problem in the MRF.

But I've been shocked at how -- a lot of people were still putting it in Blue Bags, not a lot of people, but some people, and so, we're just kind of reiterating and doing education. They're just hesitant to do -- for whatever reason, they're hesitant to put it in there loose because for 25 years they've bagged it.

MS. WHITEHEAD: It's change.

MR. DONATI: It's change and it freaks them out.

CHAIRMAN BURROW: A very scary thing.

(Laughter.)

MR. DONATI: Or they're like, "I've got to get rid of my Blue Bags. I've got a stash of 500." So, it's a little bit of a problem, but not as bad as we thought it would be.

CHAIRMAN BURROW: Well, Jason, I'd like to commend you. I mean I think your passion and excitement with regard to engaging your clients is what's making the program a success, in all honesty.

MR. DONATI: Thank you.

CHAIRMAN BURROW: So, you and your whole staff appear to be doing a wonderful job.

MR. DONATI: Thank you.

CHAIRMAN BURROW: And I've worked with communities that -- you know, they like to make rules --

MR. DONATI: Yeah.

CHAIRMAN BURROW: -- and then they don't want to talk to anybody after they make a rule --

MR. DONATI: Yeah.

CHAIRMAN BURROW: -- and they don't get anything done.

MR. DONATI: Uh-huh.

CHAIRMAN BURROW: But you're amongst a group of recycle nerds, so --

(Laughter.)

CHAIRMAN BURROW: -- feel free to nerd out.

MR. DONATI: Yeah. That feels so good.

CHAIRMAN BURROW: Great job. Thank you very much.

MS. WHITEHEAD: It's awesome to watch this --

MR. DONATI: Thank you.

MS. WHITEHEAD: -- I mean, and see what you're doing. I mean your thoroughness and education, I mean it's just outstanding.

MR. DONATI: Thank you. I appreciate that.

MS. WHITEHEAD: Yes.

MS. HACKMAN: And I give kudos to your boss --

MR. DONATI: Yeah.

MS. HACKMAN: -- and whoever's on

that board that said, "It's okay. Go with it."

MR. DONATI: Yeah.

MS. HACKMAN: "We know it's going to cost a lot of money, but it's the right thing to do."

MR. DONATI: Yeah, I -- yeah, my board and administrator have been very supportive from the beginning, and that makes a world of difference.

MS. HACKMAN: Yeah.

MR. DONATI: And then the team that I have, you know, we did hire two -- we had to hire two new employees to accommodate the program. We're going to have to hire probably two more, you know, or work with efficiency and stuff, but -- so, it's creating jobs, it's -- we've gotten great feedback from the community.

Like I said, we've had a few people say, "Well, I thought it might work, but this isn't going to work for me," and that's been very minimal, you know, I'd say ten households, you know, compared to the 10,000-plus we're serving. So, overall, they've adapted to the change, and I

don't hesitate to say, "Muncie," you know, to the residents, "you're doing a great job," you know, because they are, really, because you never know with change. Twenty-five years of doing something, that's amazing.

And then the Recycle Partnership has really helped with a lot of the direct communication, because they've tested a lot of that, and so, that's been really helpful.

MR. LEAS: Yeah, Jason, I also compliment you on an excellent effort and job done and getting the data and oversight. That is very important for this kind of project.

MR. DONATI: Uh-huh.

MR. LEAS: And your ability to communicate with the households is a confidence builder, and so, you have that link with the households, and your system is set up such that you can measure the output --

MR. DONATI: Uh-huh.

MR. LEAS: -- from the households. You know how many households are coming in, you know how many tons are --

MR. DONATI: Yes.
MR. LEAS: -- going out as recyclables.
MR. DONATI: Uh-huh.
MR. LEAS: And so, then as you go back to say, "Well, how many pounds of recyclables are being generated per household?" --
MR. DONATI: Yeah.
MR. LEAS: -- you can look at individual households, and then you can get multifamily-type units recycling, you can start to discern how many pounds of recyclables are bing generated per household.
MR. DONATI: Uh-huh.
MR. LEAS: And you can expand upon those numbers. If -- especially working with TRP, of course, they've done a study that's similar, and you would fall in line very good with their studies --
MR. DONATI: Uh-huh.
MR. LEAS: -- of how many pounds should be generated as recyclables, you know,

glass --

MR. DONATI: Yep.

MR. LEAS: -- plastic containers, 800 pounds per year is what they have found.

MR. DONATI: Uh-huh.

MR. LEAS: And when backtracking your numbers, you could say, "Well, households --" you know, if you're doing the best, there should be 800 pounds of pure recyclables per household that could be collected --

MR. DONATI: Yeah.

MR. LEAS: -- and we're generating maybe a hundred pounds or two hundred pounds or four hundred pounds of collection.

MR. DONATI: Uh-huh.

MR. LEAS: And so, again, you engage them and say, "There's more material to be had from a household that we're not getting --"

MR. DONATI: Yep.

MR. LEAS: -- even though it's very clean, and we applaud and encourage you in that way, but you have the means to communicate with them.

MR. DONATI: Yeah.

MR. LEAS: That's a great -- I don't know. I mean certainly don't take that for granted.

MR. DONATI: Yeah, absolutely. Yeah, I'm really excited about that, and like the calls that I've had to make about contamination, like early on, where a driver notifies me, and I just call them.

MR. LEAS: Yeah.

MR. DONATI: And I just very gently explain to them how the program works, and, you know, some people get a little flustered, they feel like you're attacking them, and --

MR. LEAS: Sure.

MR. DONATI: -- you're just like, "No, it's -- you don't have -- this isn't mandatory. You don't have to do the program. We're here to help," and, you know, at the end of the conversation they do understand, and they say, "Well, I'll try to do -- I'll do better." And they do. You know, we haven't -- we haven't had repeat issues -- maybe one or two where we

had to pull a toter because they just weren't doing it right at all, but it's been very minimal, and -- but that -- being able to contact that household is really important.

MR. LEAS: Yeah.

MR. DONATI: And it's going to help for the long-term success of the program for sure.

MS. HACKMAN: Deanna, I think this would be a good nominee for the Governors Award in recycling.

MR. DONATI: Thank you.

MS. GARNER: I have the --

MS. HACKMAN: Deadline March 1st.

MR. DONATI: Thank you.

MR. LEAS: Is the tonnage tracked when it goes into the MRF? I guess is that where it gets -- come in per truck? Does it --

MR. DONATI: Yes.

MR. LEAS: -- get tracked that way?

MR. DONATI: Yeah, which is way easier than obviously the previous way of doing it, but yeah. So, they pull in, they hit the

scale, the scale house identifies it as recycling.

MR. LEAS: What's coming in?

MR. DONATI: Yeah.

MR. LEAS: I know the MRF reports what goes out --

MR. DONATI: Yeah.

MR. LEAS: -- but in addition, they track what's coming in?

MR. DONATI: Yeah. And a lot of the skepticism related to the Blue Bag program has gone away, because they're -- you know, I don't know how many times I went and presented it, and they're like, "Is it even getting recycled?"

MR. LEAS: Yeah.

MR. DONATI: You know, "This -- like I just don't believe this program works," and this, that and the other, and no matter how many times you showed them pictures or explained it to them, they just still didn't believe it, but that skepticism has gone away with this program. They just -- they say, "Okay. This is what we want." Some people say, "This is what we wanted 25 years

ago," but others, they're just -- their confidence that the material is actually getting recycled and that their effort is worth it has increased tremendously, so --

MR. LEAS: Yeah. Thanks.

CHAIRMAN BURROW: Congratulations. Don't think your --

MR. DONATI: Thank you.

CHAIRMAN BURROW: -- job's ever done, though.

MR. DONATI: No, no.

MS. HACKMAN: Yeah.

(Laughter.)

MR. DONATI: I know it's relentless and it's ongoing. Well, thank you all for the opportunity to update you and present.

MR. LEAS: Nice job.

MR. DONATI: I'll stick around for any questions.

(Applause.)

CHAIRMAN BURROW: Thank you.

MS. GARNER: All right. That was a great presentation, and we do have a second

presentation lined up from Jeremy Troutwine, with DAK Americas, also known as Alpek Polyester. He is on Zoom.

Jeremy, are you still with us? You should --

MR. TROUTWINE: Yes.

MS. GARNER: Okay -- hopefully be able to share your screen. It might take a second.

MR. WHITNEY: There's a green button on the bottom --

MS. GARNER: Yeah.

MR. WHITNEY: -- that says, "Share screen."

MS. GARNER: And I'll let you go ahead and present your project and some of the results that you guys have had as well. Thank you for being here.

MR. TROUTWINE: I'm not sure how you guys are seeing this. Here's --

MS. GARNER: Under "Slideshow."

MR. TROUTWINE: -- the presentation.

MR. WHITNEY: If you click

"Slideshow," there should be a "present" button. There you go.

MS. GARNER: There we go.

MR. TROUTWINE: All right. So, my name is Jeremy Troutwine. I'm with Alpek Polyester out of the Richmond site, and this is our Recycling Market Development or IDEM review. First off, I would like to thank everyone on the Board for allowing us to participate and supporting us through this project.

We internally call this project Avenger. You know, the first time around developing the plan, we didn't really do some things that we should have the current way to position ourselves, and so, this was our second attempt at that, and we feel that it went pretty well, you know, and I also want to give a special thanks to Deanna. She was a very good support and resource through this, so we do appreciate all of the help with that.

We'll go through and kind of review our process just real quick, just to kind of give everyone an update on what it is that we do. We

recycle PET, so we take the bottles from curbside, we run it through mechanical separation, trommels, eddy currents, metal separation, and then we finally go through bottle sortation, which we'll go further into -- that was actually the target of this project -- and then we wash the bottles, dry them, and then we turn that into flake and further process the flake, finally making our PET pellet, which go back to bottle. So, it's a circular economy here in Indiana, bottle-to-bottle transformation of the PET bottles that we receive from MRF's and the suppliers.

As far as the project that we did, we were struggling to get not only quality but the yield and throughput with our existing equipment, so we developed this program to further extend our sortation process. So, this is the layout that we had starting off. We had three optical sorters that really separated the clear PET from the rest of the stream. Even though we are a PET recycler, we get it from curbside material, which means we have a lot of different other products,

non-PET, whether it be aluminum, cardboard, PEPT, you know, just different items, and we were really overwhelming the system, you know, that we originally built.

So, you know, fast-forwarding to our project and scope of work in the front of our process, we installed three additional optical sorters, which allowed us to separate the material sooner in the process, divert the non-PET items, the PEPT, to a byproduct stream before going into the wet trommel.

It also helped us to separate the cardboard and papers before going into the wet trommel and that full bottle wash, which allowed us to clean up our water streams and really kind of capitalize further downstream on yields and throughputs. So, this was a big benefit on many different levels, yield, throughput, quality, so it impacted, you know, us at three different levels throughout our process.

This is just capturing some of the work that went into it. Basically we had to remove a third of our operating plant and then reinstall

new equipment. I think there was somewhere along the lines of 33 conveyors, three optical sorters. We had to move and reinstall some equipment, such as an eddy current we had to reposition, you know, and we did all of this within two weeks, you know. So, you know I feel that the planning and the efforts really kind of paid off with the downtime of only two weeks to accomplish this project.

So, when we get down to the nuts and bolts of, you know, what did this project really do for us, you can see here in the trend, this is our two-through-sevens or our non-PET byproduct stream. This would be our PEPT. We were really able to reduce the amount of generation by an average of 226,000 per month, so, you know, we really were able to reduce our byproduct stream and capitalize on some of those products that were going to a landfill.

So, within that two-through-seven or non-PET stream, we were able to recover 1.5 percent of that stream as our PET bottle-to-bottle sales, so, you know, this

project helped us streamline and clean up the byproducts for additional PET that we were missing, and capture that and put that back into bottle sales.

So -- and then as far as throughputs and overall yield, our overall yield did make a step change, an increase of about three percent, and this is for clear PET that goes bottle to bottle into our pelletizing process that, you know, moves further downstream within the circular economy.

We were also able to increase our throughputs up to 5.5 million, which was the targeted projection of this project, which is an increase of about 230,000 pounds of clean, clear flake going to pellet, which equates to about 410,000 pounds of curbside material that we were able to get through our machine with the increased capacity.

So, that's a real quick summary of the project. One, with this project, it did allow us to -- we utilized this project as a milestone or a good foothold in order to leverage other

projects which we are now putting in action. We just completed another project in December to further bottleneck downstream of this. So, the benefits that we've seen so far on this project, you know, we've not seen the whole benefit yet. We've hit our targets for what we thought we would.

Now with further debottlenecking of downstream equipment, we'll see a greater benefit than what we even realized we would, and we're already starting to see that with the project that we completed in December, which was debottlenecking our wash line. We have two other projects coming up this quarter that will help further bottle -- increase the bottlenecks going from our wash line -- through our wash line, which will further increase our throughputs and capabilities of getting curbside material through our process.

The second project that we were able to leverage because of this not will only hit our throughputs, but it will also target our yields. So, this really allowed us to open up different

projects and debottleneck our entire system, so, you know, without the support and the help from your guys' Board and committee, we wouldn't have been able to leverage the ongoing performance of this plant and the opportunities of this plant.

So, again, thank you, and we appreciate everything you guys did for us.

CHAIRMAN BURROW: Thank you, Jeremy. A very detailed overview. Thank you very much. It looks like great success with some numbers.

Any questions from Board members?

MS. GARNER: Just real briefly, we did fund them $300,000 for those three optical sorters he mentioned at the front there. I just wanted to provide that.

Go ahead, Terry.

MR. GUERIN: I may have missed it, but what do you do with the non-PET plastics?

MR. TROUTWINE: So, the non-PET plastics -- and that's really been an up-and-down stream for us. We really struggled. We went from selling it to landfilling it back to selling that material, just recent. So, this project

helped us also leverage the sales by cleaning that byproduct stream and removing more of the PET and the nonplastic items from that stream, allowing us to renegotiate with our buyers on taking that material, because this project did very much allow us to clean that stream up.

MS. HACKMAN: Jeremy, this is Debbie Hackman. With your increased productivity, do you see any problem in acquiring enough material to keep the machines busy?

MR. TROUTWINE: At this point, no. We've been able to acquire enough material that we've not seen any shutdowns because of lack of material, so our suppliers are keeping us fed. We've seen that in the past, but fortunately this year, we've not struggled with that.

MS. HACKMAN: Where does your feedstock come from? Is it local mainly, or --

MR. TROUTWINE: Some of it is local, but really all over the U.S. We even get some from Canada. We get some from, you know, here in Indiana, Ohio, even California and Michigan, New Jersey, I mean all over.

MS. HACKMAN: And it's post-consumer?
MR. TROUTWINE: Yes.
MS. HACKMAN: Thank you.
CHAIRMAN BURROW: Any other questions from Board members?
(No response.)
CHAIRMAN BURROW: Anyone on-line have a question for Jeremy?
(No response.)
CHAIRMAN BURROW: Hearing none, thank you very much, Jeremy. Keep up the good work.
MR. TROUTWINE: All right. Thank you.
MS. GARNER: Thanks, Jeremy.
CHAIRMAN BURROW: All right. Next on the agenda, we're going to do the --
MS. GARNER: GDC.
CHAIRMAN BURROW: -- update from Deanna.
MS. GARNER: Before we get to the Legislative Updates, I do want to circle back to the grantee that withdrew that we awarded funding to, 98,000. So, because this is still in that

same fiscal year that we awarded in October, there is an ability to take that and do something with it.

My suggestion would be to look at the grantees that we awarded funding to that did not receive the full amount they requested and see if we want to possibly award them that additional funding that's now available. Those two grantees were CT Polymers and Indiana Shingle Recycling.

So, I can give a brief overview, too, of their projects. CT Polymers was purchasing additional equipment, quite a bit of equipment, to be able to create plastic pellets from recyclable materials and being able to better shred the fines of the plastic film. The expansion was expected to have ten to twelve full-time employees, an additional 10,000 tons per year of recycled plastics, scrap plastics, PEPT and PET.

Indiana Shingle Recycling, if you recall, is the shingle recyclers, so they were also looking for equipment to better process and recycle the shingles, shredder feed and discharge

feed hopper. Indiana Shingle Recycling asked for 495,000 and we awarded them the remaining that we had of 360,213.

And I apologize I don't have more notes for you guys on all of this. This was very -- like I found out yesterday, basically. CT Polymers was awarded the five hundred that -- or requested five hundred thousand and was awarded three hundred thousand.

MS. WHITEHEAD: And you probably --

MS. GARNER: So, I can --

MS. WHITEHEAD: Do you have any updates from either of them? Probably not yet, huh?

MS. GARNER: Not yet. CT Polymers is ready to go and purchase everything. They're just waiting on the grant execution, so they're excited to --

MS. WHITEHEAD: Yes.

MS. GARNER: -- move forward on the project, I know.

MR. LUTZ: So, you're asking -- so, you're asking to take the moneys that was

awarded -- was it $98,000?

MS. GARNER: Ninety-eight thousand nine hundred and ninety-two, to be exact, yeah.

MR. LUTZ: Okay. And then reallocate them to these two that had already been awarded, but just up their kitty?

MS. GARNER: That's my suggestion. The Board can --

MR. LUTZ: Okay.

MS. GARNER: -- I mean the Board can even look at other ones that weren't awarded, but that --

MR. LUTZ: That would -- okay.

MS. GARNER: -- would be kind of complicated at this point.

MR. LUTZ: What --

MS. WEGER: There were only two that didn't --

MS. GARNER: Get their full amount requested, yeah.

MR. LUTZ: So, I'd make a motion that we split the available funds in half.

MS. GARNER: Or you guys can also do

the full funds to one or the other.

MR. LUTZ: I will make a motion to split and give each one half.

CHAIRMAN BURROW: I have a motion by Mr. Lutz to split the available balance in half and award half to CT Polymers and half to Indiana Shingle Recycling; correct?

MR. LUTZ: Yes.

MS. HACKMAN: Second.

CHAIRMAN BURROW: Second by Ms. Hackman. Any questions, discussion?

(No response.)

CHAIRMAN BURROW: Hearing none, we'll do a roll-call vote.

Ms. Weger?

MS. WEGER: Yes.

CHAIRMAN BURROW: Ms. Hackman?

MS. HACKMAN: Yes.

CHAIRMAN BURROW: Mr. Guerin?

MR. GUERIN: Yes.

CHAIRMAN BURROW: Mr. Lutz?

MR. LUTZ: Yes.

CHAIRMAN BURROW: Ms. Whitehead?

MS. WHITEHEAD: Yes.

CHAIRMAN BURROW: Ms. Wesseler-Henry?

(No response.)

MS. GARNER: She is on there.

CHAIRMAN BURROW: Or Mr. Gratz?

MR. GRATZ: Yes.

CHAIRMAN BURROW: Thank you.

And Mr. Nunan?

MS. GARNER: He had to leave.

CHAIRMAN BURROW: All right. We don't have Tara's vote, but hearing that, we have a unanimous vote to pass the motion as presented.

So, thank you very much, Craig.

MR. LUTZ: You're welcome.

CHAIRMAN BURROW: Thank you, Deanna. We want to make our money used as appropriately as possible.

MR. LUTZ: Yes.

MR. GUERIN: Mr. Chairman?

CHAIRMAN BURROW: Yes.

MR. GUERIN: I'm not sure -- I can't recall whether I was allowed to vote on Indiana Recycle -- or Indiana Shingle Recycling or not.

CHAIRMAN BURROW: If you were -- if you did recuse yourself at that primary vote, then we need to strike your vote from the record.

MR. FRENCH: Mr. Guerin is excluded from Shingle -- from Indiana Shingle Recycling.

MR. GUERIN: I was?

MR. FRENCH: You were.

MR. GUERIN: But not the other.

CHAIRMAN BURROW: Do we need to do anything on a formal -- more formal basis, Deanna, to strike his vote?

MS. GARNER: Yes, yes, yes. We have not had to strike a vote before, so just do it again.

CHAIRMAN BURROW: So, we just need to do another motion, please.

(Discussion off the record.)

MR. LUTZ: Do you want to -- before we -- can you review anybody -- of the two that were recused so we do it right the first time?

MR. FRENCH: As in review who has been recused?

MR. LUTZ: Recused of both of these.

MR. FRENCH: I'd have to go and look at individuals. So, if anybody has a question, let me know. Terry, I can tell you, for Indiana Shingle, is recused.

MS. GARNER: I'm looking at my -- I'm pulling up my notes.

MR. FRENCH: Yeah.

MS. GARNER: It's taking me a long time.

MR. FRENCH: If -- you have a master list of who was excluded?

MS. GARNER: Yeah.

MR. FRENCH: Okay.

MS. GARNER: Yeah. So, Indiana Shingle Recycling, Terry was the only one, and then CT Polymers, there was none --

MR. LUTZ: Good.

MS. GARNER: -- no recusals.

MR. LUTZ: Good. So, we need to -- do I need to make a motion to revote, or do we just --

MS. GARNER: Or do a motion to strike.

CHAIRMAN BURROW: We have to make a motion to -- we can make a motion to strike.

MR. LUTZ: I'll make a motion to strike the previous vote.

CHAIRMAN BURROW: Do I have a second?

MS. HACKMAN: Second. I seconded that.

CHAIRMAN BURROW: Okay. I think we can do all in favor, aye.

MS. WHITEHEAD: Aye.

MS. HACKMAN: Aye.

MR. GRATZ: Aye.

MS. WESSELER-HENRY: Aye.

MR. GUERIN: Aye.

MS. WEGER: Aye.

MR. LUTZ: Aye.

CHAIRMAN BURROW: And any opposed?

(No response.)

CHAIRMAN BURROW: Hearing none, the previous motion has been stricken. Do I have a new motion?

MR. LUTZ: I'll make a motion, second motion, to split the available funds evenly

between CT Polymers and Indiana Shingles.

CHAIRMAN BURROW: And do I have a second?

MS. HACKMAN: Second.

CHAIRMAN BURROW: Thank you, Ms. Hackman.

Any other discussion?

(No response.)

CHAIRMAN BURROW: Roll-call vote.

Ms. Weger?

MS. WEGER: Yes.

CHAIRMAN BURROW: Ms. Hackman?

MS. HACKMAN: Yes.

CHAIRMAN BURROW: Mr. Guerin is going to recuse himself.

MR. LUTZ: Yes.

CHAIRMAN BURROW: Mr. Lutz?

MR. LUTZ: Yes.

CHAIRMAN BURROW: Ms. Whitehead?

MS. WHITEHEAD: Yes.

CHAIRMAN BURROW: Mr. Gratz?

MR. GRATZ: Yes.

CHAIRMAN BURROW: Ms. Wesseler-Henry?

MS. WESSELER-HENRY: Yes.

CHAIRMAN BURROW: And Mr. Nunan is off, and I vote yes. With that, the motion carries unanimously.

MR. LUTZ: Yes.

CHAIRMAN BURROW: Thank you. Thank you, Craig.

Thank you, Terry, for pointing that out.

Now we have the Legislative Updates.

MS. GARNER: Okay. I did include this in your Board packet, if you got a chance to see it. If anybody wants a copy of it, I kind of made a summary, so I don't know if you want to pass those around, but there are a couple of bills out there this session that do affect the Board, so I just wanted to give you guys a brief update on those.

House Bill 1026 does change the expiration date of Board member terms, clarifies language on per diem, mileage, and travel expenses. Nothing changes regarding those. You are all eligible for those as a side bar. Nobody right now is claiming expenses, but at any time, if you want

to claim expenses, please reach out to me and we can get the appropriate paperwork in place to get the reimbursement started.

And then the one note of interest in the House Bill 1026 is that the Board meetings will take place at the offices of the Chairperson, and they struck out where they could take place at either the Lieutenant Governor's Office or Commissioner of the Department of Environmental Management's offices.

So, I brought that up to our legislative liaison. It did pass in the House already with this language in it, so there is a chance in the Senate for amendments to take place, but he didn't feel too confident that that may happen, so that's just something moving forward that we would be looking at possibly Bruce Burrow hosting us in future meetings.

(Laughter.)

MS. HACKMAN: How about your living room?

MS. WEGER: So, that would be every meeting?

MS. GARNER: Every meeting, exactly.

MS. HACKMAN: And it says "will," not "can."

MS. GARNER: No -- yeah, exactly. It's very -- like doesn't give another option in this, the way --

MS. HACKMAN: That is just --

MS. GARNER: -- that the language is stated. It's very interesting. Obviously --

CHAIRMAN BURROW: Unfortunately --

MS. GARNER: -- it'd be like --

CHAIRMAN BURROW: -- we're going --

MS. GARNER: -- Rumpke or, you know --

CHAIRMAN BURROW: -- to have to submit another grant request to build a bigger conference room.

(Laughter.)

MS. GARNER: But I found it very interesting. I don't know -- I don't know what they were thinking when they threw that in there. I didn't get any feedback from the authors or anything, so --

MS. HACKMAN: And that's just specifically this Board? It's not all of the boards?

MS. GARNER: Correct, specifically this Board. This bill goes through a bunch of the different boards and administration and makes a lot of these changes, but this particular one's specific to the Board.

And then just to point out, too, that the term -- like they've changed that language so that four members would expire December 31st, 2025, four members then in 2027, and it says as the Governor determines, determined by the Governor.

So, I'm still kind of reaching out to them and trying to figure out what that means for your terms that expire this July, and how to determine which four are going to be, you know, expiring in 2025, and are we still renewing things from this -- there's a lot of questions around how we're going to implement that new change that I don't have answers to yet, so --

MS. WHITEHEAD: And that nobody asked

you about?

MS. GARNER: Oh, no, no, this was not -- this was definitely brought to my attention after the fact, and actually it was brought to my attention because of the fiscal impact -- asking about fiscal impact of the per diem and travel expenses, and the other things was upon my review of it at that point.

So, any questions regarding House Bill 1026 before I move on to the --

MS. HACKMAN: Yeah. Who sponsored this?

MS. GARNER: You know, I don't know.

MS. HACKMAN: It's not one of us; right, someone that sits on our Board, I mean?

MS. GARNER: No, it was nobody that sits on the Board. It was not a name I was familiar with.

MS. HACKMAN: Okay. I can look it up. That's fine.

MS. GARNER: Okay.

MS. HACKMAN: Silly me, I thought you had -- you'd know off the top of your --

MS. GARNER: Sometimes I do.

MS. HACKMAN: -- head because they call and talk to you.

MS. GARNER: Oh.

MS. HACKMAN: I guess you wouldn't --

MS. GARNER: I just know from our legislative liaison, and it was authored by Rep. Karen Engleman, co-authored by Rep. Kyle Pierce, Pat Boy, and Edward DeLaney. Yeah, if you guys want to reach out to them, too, and express your concern about that.

So, the next bill that affects the Board, and this is just fine, House Bill 1278 repeals the Indiana Code where the Office of Energy has to consult the Board on the revolving loan program and grants. So, they came to that last meeting to consult with us; right? So, they're just being proactive and having that like removed from statute. So, that's fantastic.

Oh, the last kind of legislative update will transition us into the next agenda item, and Bruce, if you want me to move on.

CHAIRMAN BURROW: Sure.

MS. GARNER: So, everybody's probably wondering about legislation regarding the Central Indiana Waste Diversion Project. We were told that there would hopefully be an amendment this session regarding those -- to clarify those conflicts of language, and there has not been any bills or amendments made this session, and we don't -- well, I think it's too late at this point to submit any of that.

So, the Board is left with interpreting the language as is. So, the -- so, what I'd like for us to discuss briefly is those two major conflicts of timing and then the amount allowed for disbursement; right? So, if you recall, there was -- it says two years -- or was it a year after award that the next round will commence? I am comfortable with saying that we are working on that next round, we're working on the paperwork. It is commencing, but we can stick to that time line that's also in the language of allowing applications open in July, with a review by IDEM and recommendations provided to the Board in December.

So, those two would be this year, 2024. You guys would receive those recommendations in December, and we don't have the next Board meeting until end of January, beginning of February, and that's when we would then award -- the next round of waste diversion projects would be the 2025 -- first meeting in 2025. But I'm open to discussions if you want, or interpret that language otherwise.

CHAIRMAN BURROW: What's the pleasure of the Board?

MS. WHITEHEAD: I think if you are comfortable with it, because it's you and your staff that have to work on it, I'm good with it.

MS. GARNER: The one thing with that July through December is it's pretty set in stone, so, yeah, even if we're not comfortable with it, we'll make it work. The -- October is the deadline for submitting. I didn't throw that deadline in there, but that's also written into the statute that we'll accept applications through.

MR. LUTZ: Oh, July to October --

MS. GARNER: July through October.

MR. LUTZ: -- is when it -- open in July, closed in October.

MS. GARNER: Yeah.

MR. LUTZ: Then it comes to --

MS. GARNER: We have them and we review them until December.

MR. LUTZ: Until December.

MS. GARNER: December is when we have to provide recommendations.

MR. LUTZ: Then you provide -- then it -- so, then once you provide recommendations in December, it'll come to -- it'll come to the Board?

MS. GARNER: (Nodded head yes.)

MR. LUTZ: And then on -- in the Januaryish 2025 meeting is when we'll have the full-blown meeting specifically to the Central Indiana Waste Diversion Round 2 projects to review; yeah?

MS. GARNER: (Nodded head yes.)

MR. LUTZ: Okay. Do you need a motion?

MS. GARNER: I don't think so.

MR. LUTZ: Okay.

MS. GARNER: Yeah. Then -- so, then if you guys -- any discussion else on that? I think that's kind of straightforward.

CHAIRMAN BURROW: As long as we're not having a meeting at my office.

(Laughter.)

MS. GARNER: I can't tell you whether that will be or not.

MS. WEGER: Is there office space for lease here?

(Laughter.)

MS. GARNER: I did wonder if you could -- if we could maybe do some sort of partnership or something and -- I don't know. We'll have to look into it.

CHAIRMAN BURROW: Well, I may have to step down and make Terry Chair --

(Laughter.)

CHAIRMAN BURROW: -- if we're going to have it at my house.

MS. GARNER: So, the second part, of

course, was the funding conflicts. I sort of read the language again. At one point in the bill it says that the Board may use funds allocated but not used in a previous round of grants --

MR. LUTZ: Right.

MS. GARNER: -- to award grants to applicants in a subsequent round, but then it goes on to say to implement the second round of grants described in this chapter, the Board shall award not more than a total of two million dollars.

MR. LUTZ: Because at the one time we were talking about there was available -- of the initial four million, there was a million left over, that we thought that this two million was actually going to balloon up to three million --

MS. GARNER: Right.

MR. LUTZ: -- and then it was like the amendment was -- or the question was, is can you give that, and we were -- the kind of thought was -- but because they did not change, it's still two million max. Is it back to the two

million?

MS. GARNER: It's up to your interpretation of what that says, like if -- if that's the final word, that it says not more than two million, or if that's --

MR. LUTZ: I don't -- yeah.

MS. GARNER: -- not more than two million plus what was from the subsequent round.

MR. LUTZ: Right.

MS. GARNER: And to clarify with what happened with the subsequent round, we also had the one withdraw. So, we --

MR. LUTZ: Yeah.

MS. GARNER: -- had 1.7 million left on the table from the subsequent round --

MR. LUTZ: Yeah.

MS. GARNER: -- or the previous --

MS. WEGER: Can you read the language again?

MS. GARNER: Yes, yeah. It says, the first part, use funds allocated but not used in previous round of grants to award grants to applicants in a subsequent round. Then it says

to implement the second round of grants described in this chapter, the Indiana Recycling Market Development Board shall award not more than a total of two million dollars to applicants.

MR. LUTZ: Wow.

MS. WEGER: I can interpret that as being the second pot of money, the second round.

MS. HACKMAN: Yeah. I think --

MR. GUERIN: Well, what if we just took the first interpretation and --

MS. HACKMAN: Stopped at that.

MR. GUERIN: -- see what happens?

MS. WHITEHEAD: That's what I -- I agree with that, because I think that's how I felt. I don't know about you all, but I think we all kind of felt at the end of that grant round that we would be able to grant that money to someone else because --

MR. GUERIN: If we --

MS. WHITEHEAD: -- we hadn't used it.

MS. WEGER: And that -- but that first piece of language, I think, is very clear.

MS. WHITEHEAD: Yeah.

MS. HACKMAN: Yeah.

MS. WEGER: So, I think the second piece is maybe just less clear.

MS. WHITEHEAD: Yes.

MR. WODRICH: It muddies it for sure.

(Laughter.)

MS. GARNER: And I guess one thing that we can take into consideration, and Bruce can speak on this, is we did have a meeting with the bill authors, and you can say what -- you know, their intent and what --

CHAIRMAN BURROW: Well, their intent was to get the language changed, and that obviously didn't happen, but they were very much in agreement with our concerns and our request to change. It's just for whatever reason, in legislature changes don't always get made.

MS. WEGER: Well, I think that's helpful to understand the original intent. I would interpret it meaning we can allocate those remaining funds the next round.

MS. WHITEHEAD: Period.

MS. WEGER: (Nodded head yes.)

(Discussion off the record.)

CHAIRMAN BURROW: Is there anyone that we should check with, Deanna, to make sure we don't get our hand slapped going down the road?

MR. LUTZ: Mr. French?

MR. FRENCH: We could definitely check with our rules team and Office of Legal Counsel to double-check on this for sure, yeah.

MS. GARNER: So, I mean the last feedback we received from you guys was to let the Board determine this; right?

MR. FRENCH: I mean yeah, I would be content with that. You know, we can ask Nancy, because she's usually the rules person within OLC, just to make sure that she's on board with it, but yeah. I -- I honestly am not a rules-specific attorney, that's not something I've done in the past, but I don't see any issue with what you guys have said with using the original interpretation. That said, I, you know, wouldn't know why not to. So, you know --

MR. LUTZ: Just like throwing the red

flag and --

CHAIRMAN BURROW: Pat?

MS. DANIEL: I was going to say, Deanna, if you talk to rules, that second part, where it says no more than two million, it says per this chapter; right?

MS. GARNER: Yeah.

MS. DANIEL: Okay. Is the other language in a different chapter? And I think that's what a rule writer -- or a rule interpreter would look at. If that's in a different chapter and if that language specifically says as per this chapter, then we could include the two; you know what I mean?

MS. GARNER: So, yeah, the first one's in IC 13-20-26. They're both in --

MS. DANIEL: Are they both in the same chapter?

MS. GARNER: -- 26, and then I don't know what two and three is. I think those are subsets. I think the chapter is 26; right?

MR. FRENCH: Yes.

MS. GARNER: Okay. So, yeah, they

are in the same chapter.

MS. DANIEL: They are in the same chapter?

MS. GARNER: Yes.

MR. LUTZ: Red flag.

MS. GARNER: All right. Well, what I'm hearing is that the Board would like to use those funds --

MR. LUTZ: Yes.

MS. GARNER: -- pending that rule says that we can do that.

CHAIRMAN BURROW: That's our understanding, yes.

MS. GARNER: All right. We will go ahead, then, and I will follow up with the rules and legal and make sure that we can still go forward, but -- okay.

So, at the next Board meeting, we will be approving the application and guidelines for both RMDB grants and the Central Indiana Waste Diversion grants so that I can have those ready for July to post. I definitely appreciate you guys' feedback at any time, comments, anything

that you thought from last year. I'll go ahead and send out copies of the previous forms so that you can have them, but anything that you'd like to see different that maybe you didn't feel worked out very well last time that I can incorporate in the new version is helpful to me.

Bruce and I had a short conversation about applications versus proposals, even. Sometimes we have troubles with applications and boxes to fill out, because people do the bare minimum in those boxes, as we've seen in the last round of grants, except for this -- this language says specifically that they must be providing applications for the Central Indiana Waste Diversion Project. So, just -- that we can make sure that those are completed and we're getting the information we want. I know last time we asked for a lot of additional information.

CHAIRMAN BURROW: Deanna and our -- my conversation more centered around, you know, rewarding the applicant for providing a thorough and complete application in -- somehow in our scoring matrix, and --

MS. GARNER: And so, that, for RVP, I'm looking at that. The issue that arises with the Central Indiana, and maybe the Board can speak on this, too, we didn't do scores for the Central Indiana Diversion Project, because it just says that the IDEM provides recommendations. So, we looked at them and we provided what we have liked about them and what we've disliked about them, concerns we had, and then we let the Board make those determinations based on that.

If you want to see -- you know, if you guys want to do the scoring, I can try to put something together, but the IDEM won't be scoring it, it would just be the Board still. But yeah, that's something else that we have encountered with the -- in working within what's in the legislation.

CHAIRMAN BURROW: Well, somehow I hope that we can get applications, that people realize they're receiving grant funding. They should be able to submit a detailed request so that you guys aren't chasing them around and calling them, you know, five or six times to get

a document.

MS. GARNER: Right. And that is a continuing discussion that we have within our offices as well is at what point are we like just saying, "It's an incomplete application," and tossing it; right? We want these projects to be successful and we want to award funding, so we do help them along the process, but we also can't constantly handhold them.

MR. LUTZ: Yeah.

MS. GARNER: So, it's a balancing line between those two things, because at some point you have to just say, "Hey, you're not eligible. This is not a complete application."

MS. HACKMAN: You have a checklist; right; to try to --

MS. GARNER: We do, yeah. A lot of times there's never -- even from the get-go, I mean we'd eliminate 60 percent of our applicants if we just relied on that checklist.

MS. HACKMAN: That's what a lot of the grant applicants do -- I mean, you know --

MS. GARNER: Yeah.

MS. HACKMAN: -- grants do, so --
MS. GARNER: I know.
MS. HACKMAN: -- they don't give you second chances.
MS. GARNER: I know.
MS. WHITEHEAD: And this year you'll have two sets of grants to --
MS. GARNER: Yes.
MS. WHITEHEAD: -- review, so -- which makes your time even more valuable. So --
MS. GARNER: Yeah.
MS. WHITEHEAD: -- I would be strict on if they don't have everything that's supposed to be in there, yeah.
CHAIRMAN BURROW: I agree with Sandy. I think there's a point in time where we have to tell the children, "No," and --
MR. WODRICH: Quite honestly, though --
MR. LUTZ: "No candy for you."
MR. WODRICH: -- the 1012 also does talk about, you know, you can reopen a second round if you don't like the project proposals you

get or if people don't fully complete it, then, yeah. You know --

MS. GARNER: That is --

MR. WODRICH: -- you can be more strict about it and say, "Well, try next time," if there is a next time.

MS. WHITEHEAD: I mean we get a nice group of selections; right? I mean --

MR. WODRICH: Yeah.

MS. WHITEHEAD: -- there are a lot of good grants that come in.

MS. HACKMAN: Uh-huh. And some --

MS. WHITEHEAD: So, why pull your hair out if --

MS. HACKMAN: And some we don't get to give to them because there wasn't enough money, so --

MS. WHITEHEAD: Yeah.

MS. HACKMAN: -- that may have done everything right, but --

MS. GARNER: I mean this last RMDP grant round, honestly, the quality of the applications as they came in, we probably would

not have had two million ineligible to award if I had just tossed them out at the very beginning when they were submitted. It's -- yeah, it's not something you guys get to see, but the process of applications and people, the work they put into them, is always kind of disappointing when they come through.

MS. WHITEHEAD: Well, that's crazy. That's just crazy.

MS. GARNER: It -- from my background, yeah, it is, because you're trying to give money --

MS. WHITEHEAD: Yeah.

MS. GARNER: -- right? So, you'd think there'd be some quality control in what you're applying, and we have the -- we provide the checklists and other things, so --

CHAIRMAN BURROW: How can we help Deanna and staff, you know?

MR. LUTZ: That's -- it's a slippery slope; right?

MS. GARNER: Yeah.

MR. LUTZ: I mean the balance between

coaching --

CHAIRMAN BURROW: Right.

MR. LUTZ: -- to consulting or --

CHAIRMAN BURROW: Uh-huh.

MR. LUTZ: -- you know, and yet you do not want to discourage, because we want to keep this process going, and in order for the process to going [sic], we have -- just like, you know, material, we have to have infeed, you have to have inbound material. So, it's kind of a -- we want to give moneys out, and in order to give moneys out, we've got to get that, yet we don't -- you know, simple errors and omissions we can coach through, but --

CHAIRMAN BURROW: Blatant disregard for requests.

MR. LUTZ: Yeah, for the rules and the regulations, that's where it's kind of like that -- yeah, where is that fine line? I don't know.

MS. WEGER: Deanna, is there --

MR. LUTZ: Job security, I guess, I felt for Deanna.

MS. WEGER: -- is there any kind of like an on-line Webinar in advance of the application?

MR. LUTZ: "Here's what good looks like," yeah, that's --

MR. WODRICH: Yeah, we did do that last time for the --

MS. GARNER: The Central Indiana ones we did --

MR. WODRICH: Yeah.

MS. GARNER: -- do the on-line, and we had very few questions. It was very disappointing as far as people seeking guidance. We don't do one for RMDP, we just have the guidelines out there, and that is worth considering.

MR. LUTZ: Is -- could I -- could you put like best in class, "This is what great looks like, this is what good looks --" and use other ones that got full, or is that a kind of a confidentiality type --

MS. HACKMAN: Well, you can make one up, "This is what we would like."

MR. LUTZ: Okay. There you go.

MS. GARNER: That's the best way to do it, yeah.

MR. LUTZ: Okay.

MS. GARNER: If we got permission -- I mean pretty much the applications, for the most part, are in the public domain, because it happens at a public meeting and all of these other things.

MR. LUTZ: Are they easy to get to? So, sometimes they're kind of like hidden, hidden, hidden.

MS. GARNER: Yeah. No, we don't post them anywhere, and we make people do a public request for information to get a sample one at this point.

MR. LUTZ: Yeah, that would be -- might be -- yeah, they're there; however, you've got to the dig through and go through, so it's like --

MS. GARNER: But I think having a sample --

MS. HACKMAN: Kind of like --

MS. GARNER: -- is the best.

MS. HACKMAN: -- in this box you should explain, you know, just like, you know, numbers or where you're going to get your material or, you know --

MR. WODRICH: I would say having a good sample is probably sufficient enough. I don't know that you need to say like, "This was a terrible one."

(Laughter.)

MR. WODRICH: But I think if there's, you know, a really good project proposal that you guys, Deanna --

MS. GARNER: Yeah.

MR. WODRICH: -- and the Board has seen, then --

MS. GARNER: Yeah.

MR. WODRICH: -- you would like, you know --

MS. HACKMAN: Or you could have bits and pieces from the cover, you know, just to make a sample.

MS. GARNER: Yeah, yeah, I can look

into that.

MS. WHITEHEAD: So, you said you'll send the current guidelines to us so we can look at them?

MS. GARNER: Yeah, yeah, I'll do that.

MR. WODRICH: That might be good to add to the discussion, too, as sort of what you guys on the Board might be wanting to see as well, especially for the Central Indiana Waste --

MS. GARNER: So, the -- I mean --

MR. WODRICH: -- Diversion Project.

MS. GARNER: -- they'll have the -- actually a review of the guidelines at the next meeting.

MR. WODRICH: Right.

MS. GARNER: So, any feedback in advance, just sending me an e-mail, and I'll definitely send out my guidelines. Instead of doing the two weeks with the Board packet, I'll set a goal to send it out a little bit earlier.

MS. HACKMAN: The guidelines for the grants?

MS. GARNER: The drafts of the guidelines for both grants.

MS. HACKMAN: The sooner the better, as far as --

MS. GARNER: Yeah.

MS. HACKMAN: -- I'm concerned.

MS. GARNER: Yeah.

MS. HACKMAN: Two weeks is probably -- you know, if you could do it tomorrow, I'd be -- this afternoon would be good.

(Laughter.)

MS. GARNER: Okay. I don't have them yet, but yes, I'll look into sending them early is what I'm saying.

MR. LUTZ: I think coloring books work well.

(Laughter.)

CHAIRMAN BURROW: So, are you going to put together a mock application with examples of what's expected, or is -- we talked around about a lot of ways to coach these people.

MS. GARNER: Right. I can look into trying to do that.

CHAIRMAN BURROW: Is that something the staff can put together?

MS. WHITEHEAD: That's also --

CHAIRMAN BURROW: Are you staff?

MS. GARNER: I'm staff.

(Laughter.)

MS. GARNER: This is why I'm --

MR. WODRICH: The staff are the people in the room.

MS. HACKMAN: I'm sure that you know in the back of your head, you've probably got some rolling around and saying, "That was a really good application."

MS. GARNER: Yeah.

MS. HACKMAN: And you could just pick theirs and change --

MS. GARNER: Right.

MS. HACKMAN: -- words to protect the innocent and all, you know, or something.

MS. GARNER: Yeah.

MS. WHITEHEAD: It also might be better to do what you're saying, Debbie, and give an explanation, because there are so many

different types of projects that, you know, someone might look at that and go, "Well, that's not about what I'm doing," you know.

MR. LUTZ: Yeah.

MS. WHITEHEAD: So, maybe explaining what you want -- I mean I'm not saying -- I've looked at the application before, I've filled out the application before, and it asks good questions, and they're very straightforward --

MS. GARNER: Yeah.

MS. WHITEHEAD: -- but I don't know, maybe there needs to be some other kind of explanation.

MS. GARNER: I think with the RMDP grants, like I told -- I discussed with Bruce, what I want to do is revise the scoring metrics so that there is an explanation of -- like in the 20 point category, like 15 to 20 means that you provided this level of detail, this -- you know, additional metrics within there, and then provide those in the guidelines, so that -- we tried -- so -- and just to say, we tried this with community recycling grants last year, and it

was hit or miss. Actually it was effective, but it's kind of what you're saying, "This is what -- exactly what we're looking for, this is how we will score it." If people cannot take the time at that point to read --

MR. LUTZ: Uh-huh.

MS. GARNER: -- that that we've provided them, then they kind of deserve the scores they get; right?

MS. WHITEHEAD: I know the CRGP applications was a lot more straightforward this year and didn't have as much repetition.

MS. GARNER: Exactly, yeah.

MS. WHITEHEAD: The repetition is kind of crazy sometimes in applications, and CRGP was a lot better.

MS. GARNER: Yeah, yeah. We worked -- the manager worked very hard to get that streamlined and clear, and those metrics were -- I mean they were -- I mean really, I got to participate in scoring, and the metrics told you more or less how to score. If they provide this, this and this, it was like ten points, if

they didn't provide it, you know, nothing, you know.

MR. LUTZ: Yeah.

MS. GARNER: And that did help some, but it didn't help with the quality of the applications. That's what's disappointing. Like it just seems that some people don't read through the guidelines.

CHAIRMAN BURROW: As an example of what she's -- the details she's looking for, it's one applicant, "Describe your outreach program." The answer was, "Yes."

(Laughter.)

MS. GARNER: Yeah, outreach, you know, outreach to the public. That's literally how they answered it, so --

MR. LUTZ: An open-ended question --

CHAIRMAN BURROW: Kind of mind boggling.

MR. LUTZ: -- answered with a closed-ended answer.

MR. WODRICH: Yeah. I mean it might require -- I know that the Indiana Postal Zone

Package Program, they give out annual grants every year, and they were having the same difficulties. When I was at DNR, they got to the place where they were doing like an annual grants workshop in person to help people like make sure that they're doing the things you're talking about Deanna, not just saying "yes" to a question that is not a yes-or-no answer; right? Like you need to describe what you're planning to do for that, so --

MS. WHITEHEAD: And you did a presentation at our association, our solid waste district.

MS. GARNER: We very frequently, yeah, worked with the Association of Solid Waste Management Districts, with Circular Indiana when they were doing stuff, when -- you know, we do our best to get that out there as much as possible when there's opportunity to present on them, and we provide best practices on how to fill out the applications.

MS. HACKMAN: So, is there any correlation between the applicants themselves and

their quality? So, like the businesses, were they good, the maybe local ones weren't so great? Because I just know that there's one county that their commissioner said, "You will apply for this grant," and they didn't want to do it.

MS. GARNER: Right.

MS. HACKMAN: Guess who that was.

(Laughter.)

MS. GARNER: So, there's some correlation, but it's not -- I wouldn't say it's just local or it's just that -- it's like if they have grant experience, if they have a grant manager on staff, if they just have people who are good communicators versus, you know, those who don't often have to write a proposal or an application.

MS. HACKMAN: Someone that drove a truck yesterday, and today they're told they --

MS. GARNER: Right.

MS. HACKMAN: -- have to write a grant.

MS. GARNER: Right. And you're exactly right, that does happen where these

people have no idea of what they're getting into, maybe they've never even written long paragraphs since, you know, college or, you know, whatnot, asked to provide these detailed explanations, and you can see that, obviously, in some of them, but it's not always like --

MS. HACKMAN: You can't.

MS. GARNER: -- organizations, businesses have that high quality and local municipalities don't. It's kind of across the board.

MS. WHITEHEAD: It's just people.

MS. GARNER: Yeah.

MS. HACKMAN: Just -- you know, we address it with the Association, and I don't know if that was good or, you know, if that helped. I don't know what -- the Association in Indiana counties, if we, you know, maybe suggest to them to do some grant -- I mean not you, but somebody to provide some grant-writing assistance or -- I know the extension does it, they have a program.

MS. WEGER: I could imagine -- I mean even if you offer an example with redacted

information of "Here's a good one," I don't think that's enough. I think we would have to literally put a little call-up box, when it says, you know, "Eight new employees," to say, "This is good, this is a concrete number," and highlight, you know --

MS. HACKMAN: How do you get to the call-up box? You could have done that, too.

MS. WEGER: Well, yeah, I think there'd be ways to make it also so somebody doesn't have to do critical thinking, you know, instead of reading through and interpreting like, "What is it about this?" we can make it a little clearer, "We're looking for numbers, we're looking for lists, we're looking for, you know, more than 'yes.'"

MS. HACKMAN: Take a guess. This would be wrong.

MS. WHITEHEAD: So, I guess we'll all try to give more input on the guidelines that you send us and try to be more -- more critical thinkers on it ourselves to see if there's anything we can add.

CHAIRMAN BURROW: I think that's exactly what Deanna was hoping to hear.

MS. GARNER: Yes, and I appreciate that. And honestly, I know that means getting those to you sooner than later, you know. I'll keep that in mind as I'm working on them.

CHAIRMAN BURROW: Anything else, Deanna?

MS. GARNER: It just crossed my mind as far as things I'm working on, I know I didn't give you guys an update on the state SWIFR project, so it's -- we're still working on that RFP to get that out there, working with DOA, so it's been delayed. I didn't know DOA takes so long to communicate with us and work with us.

So, I'm still working through that, but I'll definitely make sure you guys are aware when the RFP's go out, because I appreciate you guys sharing that with anybody you think would be a good consultant that can do those plans for us. You know, the more applicants, the better quality we get to choose from when we award that.

And then I still hope to kind of overlap

the two with the state plan and the local plans, so hopefully like a year and a half in of the three year, we will still be reaching out to the local communities to do -- start working on their funding for local plans as well. So, yeah, I don't think there's any other updates that I may have forgotten about, so that's it.

CHAIRMAN BURROW: So, at the next meeting, will we then have designations with regard to Board member terms?

MS. GARNER: I will keep you updated. That stuff will have been to the Governor's Office for review, and hopefully we'll have --

CHAIRMAN BURROW: I'm just kind of looking through. We've got the, you know, evaluations and then the scoring and then --

MS. GARNER: Right.

CHAIRMAN BURROW: -- the awards, and we're going to be, you know --

MS. GARNER: Right at the end of your --

CHAIRMAN BURROW: Hopefully everybody's going to stay on board.

MS. GARNER: I hope to have that to you.

CHAIRMAN BURROW: Okay.

MS. GARNER: It's on the whims of the Governor's Office.

CHAIRMAN BURROW: Thank you.

All right. Well, if there's no other -- anyone have any other business that they want to bring in front of the Board?

MS. HACKMAN: Does it -- since we have to -- and this legislation, it says that underneath where you've marked out, that we have to have office of the chairperson at least once a calendar quarter, so we wouldn't have to have all of them at your office. We could have --

CHAIRMAN BURROW: Well, we have to have the Chairperson.

MS. HACKMAN: -- take care of that. Okay.

CHAIRMAN BURROW: Well, hearing no other items, I guess the remaining 20 -- our next meeting is April 25th; is that correct, Deanna?

MS. GARNER: Yes.

CHAIRMAN BURROW: And then we have July 25th, October 24th. Hopefully it's going to be a very busy year. I think there's a lot going on. I mean I know you're busy, and I know everyone's busy, but hopefully we get some exciting new projects on -- in the works, with all of the new technology out there. It's getting exciting, particularly with the Central Indiana Waste Diversion Programs.

MS. HACKMAN: Yeah.

CHAIRMAN BURROW: All right. If there's no other -- well, if there's any public comment from anyone on-line or anyone in the room.

(No response.)

CHAIRMAN BURROW: Any words of wisdom from Pat?

(No response.)

CHAIRMAN BURROW: Well, hearing none, do I have a motion to adjourn?

MR. LUTZ: I'll make a motion to adjourn.

CHAIRMAN BURROW: Do I have a second?

MR. GUERIN: Second.

CHAIRMAN BURROW: And all in favor?

MS. WHITEHEAD: Aye.

MS. HACKMAN: Aye.

MR. GRATZ: Aye.

MS. WESSELER-HENRY: Aye.

MR. GUERIN: Aye.

MS. WEGER: Aye.

MR. LUTZ: Aye.

CHAIRMAN BURROW: Aye.

Opposed?

(No response.)

CHAIRMAN BURROW: Hearing none, motion carries unanimously. Thanks, everyone, very much.

- - -

Thereupon, the proceedings of January 25, 2024 were concluded at 11:11 o'clock a.m.

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CERTIFICATE

I, Lindy L. Meyer, Jr., the undersigned Court Reporter and Notary Public residing in the City of Shelbyville, Shelby County, Indiana, do hereby certify that the foregoing is a true and correct transcript of the proceedings taken by me on Thursday, January 25, 2024 in this matter and transcribed by me.

Lindy L. Meyer Jr.

Lindy L. Meyer, Jr.,
Notary Public in and
for the State of Indiana.

My Commission expires August 26, 2024.
Commission No. NP0690003

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